IMAGES THAT MATTER REPORT







Thank You

ASHA and ProMatura wish to thank Senior Star for their generous sponsorship support of the Messages that Matter research project.





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EXECUTIVE SUMMARY IMAGES THAT MATTER REPORT



EXECUTIVE SUMMARY



Prospects looking for an age-qualified residential communities for themselves, and 629 Influencers who were typically family members of prospective residents considering a move to a residential community. Prospects were age- and income-qualified households on a list purchased from Dynata. ProMatura contacted the households and asked their likelihood of moving from their home in the next five years. Those who were very likely, likely, or who might move in the next five years and would consider moving to a retirement community were invited to complete the images preferences survey.

Images Rated as Necessary or Very Necessary to be in Marketing Materials by at Least 75% of Prospects or Influencers.

- Community buildings, 79% of both **Prospects** and **Influencers** (page 13).
- ➤ Outdoor spaces surrounding the buildings 87% of <u>Prospects</u> and 81% of <u>Influencers</u> (page 14).
- Interiors of apartments or homes 95% of Prospects and 90% of Influencers (page 16).
- Interior common areas such as library, dining venue, fitness center, etc.; 89% Prospects and 87% Influencers (page 17).
- > Outdoor common spaces such as walking trails, athletic courts, gardens, water features, etc.; 84% Prospects and 80% Influencers (page 21).

Preferred Images -Show People Being Active or Productive.

A majority of both **Prospects** (60%) and **Influencers** (67%) wanted to see images of couples instead of a single female or a single male.

When shown images of a small group of two, three, or four people, 68% of <u>Prospects</u> and 67% of <u>Influencers</u> chose the image of four people. <u>Prospects</u> want to see what life would be like living in the community and many are moving so that they can be with people.

<u>Prospects</u> preferred images of residents being active, such as standing around someone playing a piano and enjoying an adult beverage, walking outdoors, swimming, playing pool, or playing cards and enjoying a beer, and were less likely to prefer an image of three women sitting on a couch laughing together or three men sitting outdoors and talking. Show people doing something besides sitting and smiling at the camera.

An image of a man reading a newspaper in a library was a highly rated image among Prospects (40%) particularly among those who liked the presence of the library and those who enjoy reading. And, an image of a woman making a necklace was liked most by Influencers (30%) because it represented arts and crafts and activities.

Avoid images of people just sitting, even if they are smiling and talking. Show people being active, productive or doing something purposeful.

ProMatura

EXECUTIVE SUMMARY





Preferences for Staff Clothing Among Prospects and Influencers

Both <u>Prospects</u> and <u>Influencers</u> were divided almost evenly across the three different outfits modelled by the same person. Those who preferred the image of the staff member in scrubs (31% <u>Prospects</u>, 36% <u>Influencers</u>) those who preferred her dressed in a t-shirt and jeans (38% vs 32%), and those who preferred a blouse and skirt (31% vs 32%).



Images of Staff Interacting with Prospects and Influencers

The majority of both <u>Prospects</u> and <u>Influencers</u> preferred the image that showed the staff member and resident at equal heights. Thus, the image of a staff member and resident sitting facing each other and talking, (66% <u>Prospects</u>, 58% <u>Influencers</u>) was preferred more than an image with the staff member standing and the resident sitting (19% and 29%, respectively), as well as the staff member sitting and the resident standing (14%). Show Residents and Staff Members balanced in their roles.

<u>Prospects</u> preferred the image of a staff member checking the heartrate of a resident. <u>Influencers</u> preferred an image of a staff member assisting the resident with her medication.



Information Desired by Prospects and Influencers

Both groups preferred to receive a detailed list of care services provided at the community (45% <u>Prospects</u>, 33% <u>Influencers</u>); and photos of staff members providing care and a detailed list of care services provided (46% <u>Prospects</u>, 53% <u>Influencers</u>).

Participants were asked to identify which of five items of information:

- 1. Photos of model apartments
- 2. Photos of current residents' apartments,
- 3. Photos of empty apartments without furniture or decorations;
- 4. Floorplans of apartments, they wanted to see about a private apartments, or
- 5. Any of the items of information.

<u>Prospects</u> (36%) and <u>Influencers</u> (27%) were fine with any of the items of information. A larger proportion of <u>Prospects</u> (29%) than <u>Influencers</u> (16%) wanted to see floorplans of apartments.



EXECUTIVE SUMMARY





Images of People in an Apartment

<u>Prospects</u> (62%) and <u>Influencers</u> (54%) preferred seeing a kitchen in a private residence without a person in it. Some of the comments said a person wasn't needed in the kitchen. 351 respondents selected the image without someone in the kitchen and 235 selected the kitchen with a person in it.



Images of People in Communal Areas

Seventy-eight percent of the <u>Prospects</u> and 79% of the <u>Influencers</u> preferred the lobby showing people in it. And, there was a slight preference to see the fitness center image with people in it (54% <u>Prospects</u> and 63% <u>Influencers</u>). Similarly both <u>Prospects</u> (66%) and <u>Influencers</u> (72%) preferred seeing people in the physical therapy room. Respondents who desire to be with other people, were more likely to choose the image with people.



Photos of an Apartment vs Video of An Apartment

<u>Prospects</u> and <u>Influencers</u> were essentially the same, half of each group preferred the photo and half preferred the video of the apartment.



Images Desired of Apartments

More than 90% of both <u>Prospects</u> and <u>Influencers</u> said it was necessary to see images of the interiors of apartments or homes in marketing materials. They are interested in seeing floorplans and photos of either model apartments or current residents' apartments.



CHAPTER 1. INTRODUCTION AND RESEARCH METHOD



INTRODUCTION AND RESEARCH METHOD



Introduction

The American Seniors Housing Association initiated "Messages that Matter" a multi-faceted study of the perception and impact of the media, messages (topics), terminology, labels, jargon, and imaging on attitudes, acceptance, and purchase decisions of people (Prospects and/or Influencers such as a spouse or adult children) who are exploring the lovely residential communities that include a host of customized convenience, entertainment, educational, supportive and personal services. These communities are labeled relative to the amount of support provided to the individual: independent living, assisted living, and/or memory care services.

Goals

The goal of this research effort was to achieve better and more effective communication with prospective and current customers, the general public, legislative bodies, and the professional referral market. The Messages that Matter task force members agreed that the language, jargon, and images presented in marketing materials for residential communities with services are often ageist, focus too heavily on care and communal living, and do not recognize individual differences, lifestyle of each person, and the opportunities for quality of life.

The language and jargon are entrenched, but we, as an industry, need to eradicate the institutional cloud that hangs over us from skilled nursing, and our penchant to over-communicate about the care and services provided and not the quality of life lived. These age-qualified, service-enriched residential communities promote living longer better.

Objectives

- 1. Learn the impact of the many elements employed in marketing, advertising, and educational efforts of the industry by using examples and controlling their presentation to the test subjects.
- 2. Identify similarities and differences in the respondent groups relative to their perceptions of the marketing, advertising, and educational components.
- 3. Determine if there are better ways to describe and present the residential communities represented by the members of the American Senior Housing Association.



PARTICIPANTS



Survey Respondents

There were two groups of survey respondents: those who provided information about themselves (**Prospects**), and those who provided information about their family member or friend who (**Influencers**).

<u>Prospects</u> were individuals looking at the retirement housing options and were considering them for themselves, while <u>Influencers</u> were looking for or with another person, such as a parent or sibling.

In total, 629 <u>Prospects</u> and 613 <u>Influencers</u> participated in the images study. Within each group, a minimum of 200 completed surveys obtained for respondents in each of the following income segments: \$35,000-\$49,999, \$50,000-\$74,999, and \$75,000+.

Exhibit 1. Number of Prospects Who Participated				
Curvov	Cample Course	Respo	Respondents	
Survey	Survey Sample Source	Prospects	Influencers	
Images Study	Purchased List 2	629	613	
Total		629	613	







Influencer provided information about the Prospect.

All information in the report labelled "Influencer" is about the Prospect

Total respondents: 613

Average age: 80



Prospect provided information about herself or himself

Total respondents: 629

Average age: 76



CHAPTER 2. NECESSITY OF IMAGES IN MARKETING MATERIALS

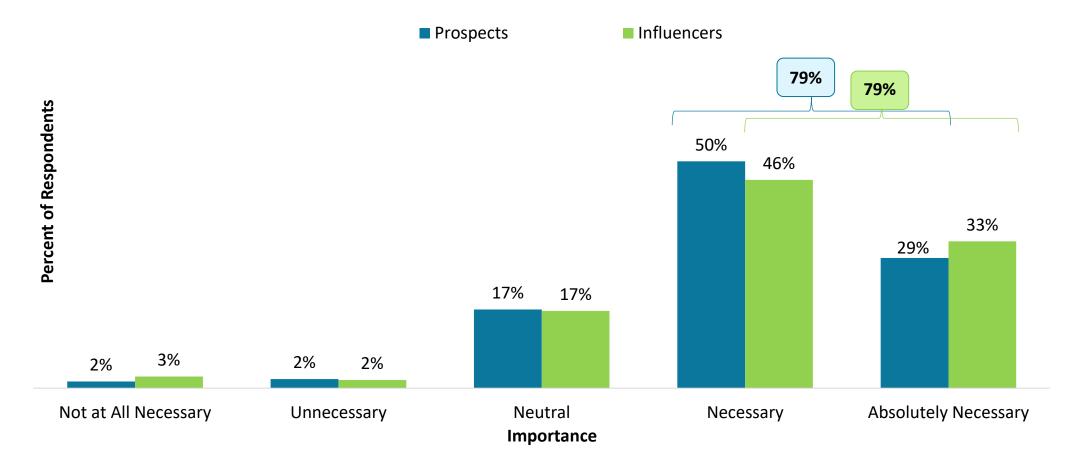


NECESSITY OF IMAGES IN MARKETING MATERIALS



Seventy-nine percent of both <u>Prospects</u> and <u>Influencers</u> rated having images depicting exteriors of the buildings in marketing materials necessary or absolutely necessary.

Exhibit 2. Necessity of Images Depicting Exteriors of the Building(s) in Marketing Materials by Respondent Group (not sig.)



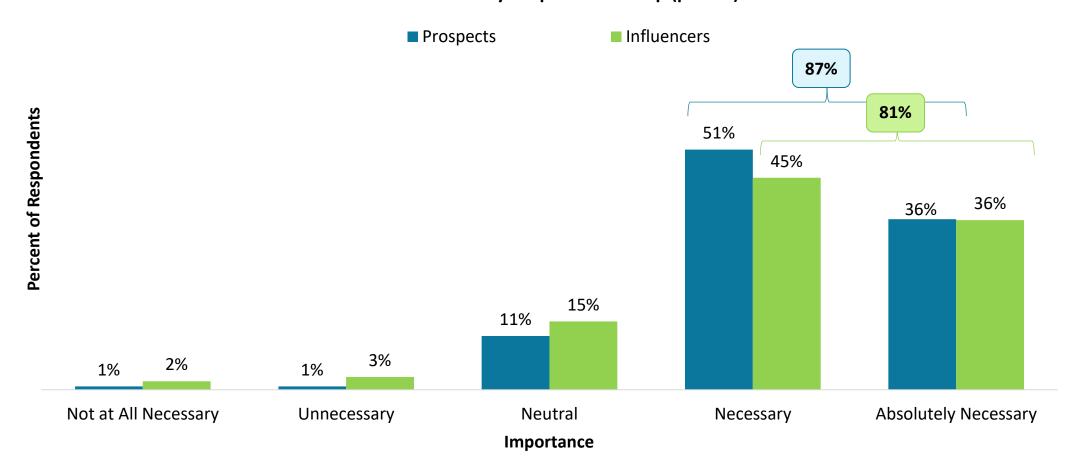


NECESSITY OF IMAGES IN MARKETING MATERIALS



Eighty-seven percent of <u>Prospects</u> and 81% <u>Influencers</u> thought it necessary or absolutely necessary to have images of outdoor spaces in marketing materials. Seeing the outdoor spaces was slightly more important to the prospective residents than their family members. Getting out of the building and into sunshine and fresh air has been a consistent important opportunity desired by residences over decades of research of consumers. Walking trails are one of the most desired amenities.

Exhibit 3. Necessity of Images Depicting <u>Outdoor Spaces Surrounding the Building(s)</u> in Marketing Materials by Respondent Group (p<.005)



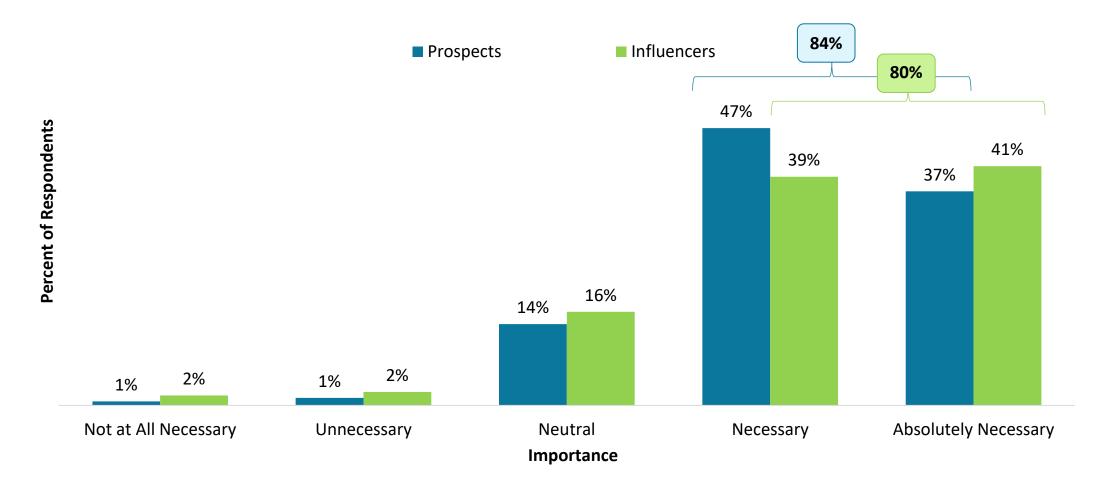


NECESSITY OF IMAGES OF OUTDOOR COMMON SPACES IN MARKETING MATERIALS



<u>Prospects</u> (84%) and <u>Influencers</u> (80%) rated the necessity of having images in marketing materials depicting outdoor common spaces (e.g., walking trails, athletic courts, gardens, water features, etc.) as necessary or absolutely necessary. Show people in the outdoor spaces enjoying themselves.

Exhibit 4. Necessity of Images of Outdoor Common Spaces in Marketing Materials



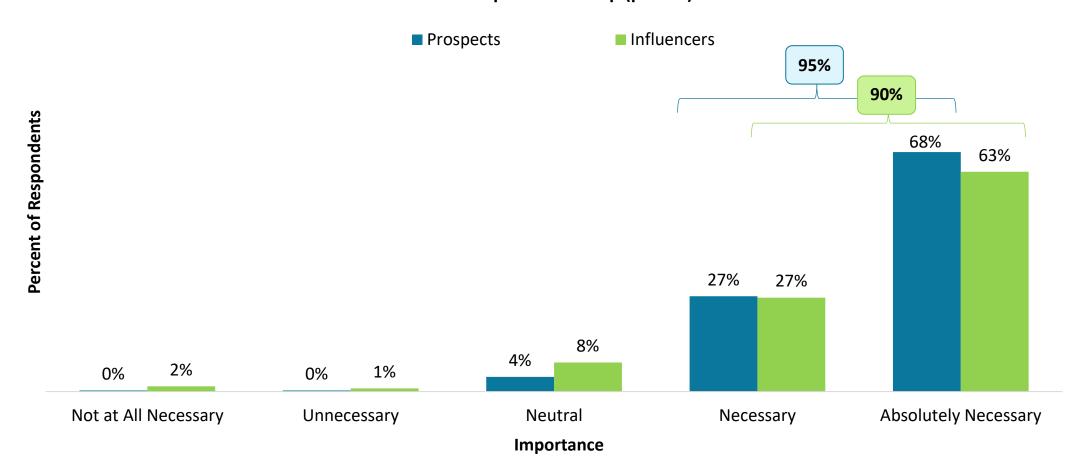


NECESSITY OF HAVING IMAGES OF APARTMENTS OR HOMES IN MARKETING MATERIALS



Ninety-five percent of <u>Prospects</u> and 90% of <u>Influencers</u> rated the necessity of having images depicting interiors of apartments/homes in marketing materials as necessary or absolutely necessary. <u>Prospects</u> want to assess if this new residence can feel like home. Do they have the space they need to bring their belongings. What is important for each prospect is different. Some want wall space for photos or art, another may have a massive collection of books they cannot part with. All need the space and flexibility to make their residence feel like home.

Exhibit 5. Necessity of Images Depicting <u>Interiors of Apartments/Homes</u> in Marketing Materials by Respondent Group (p<.005)



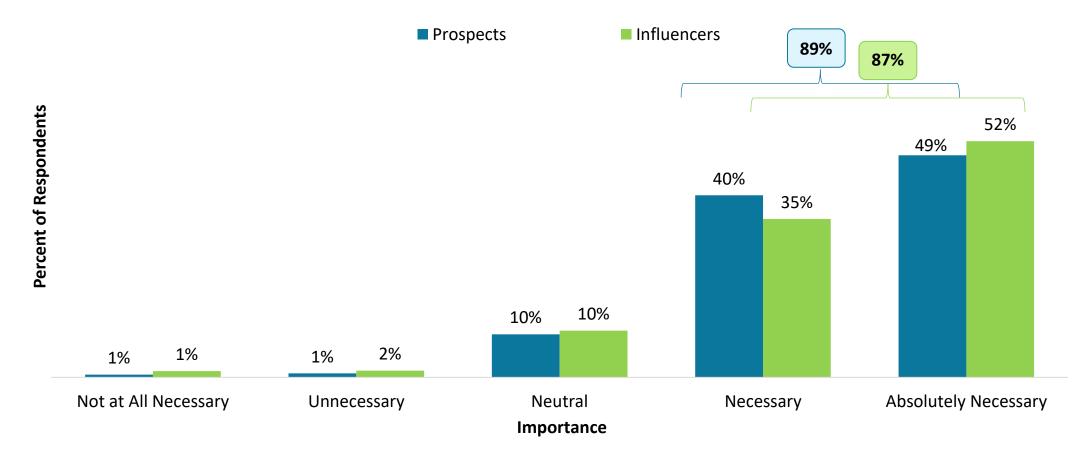


NECESSITY OF COMMON SPACE IMAGES IN MARKETING MATERIALS



Almost equal proportions of <u>Prospects</u> (89%) and <u>Influencers</u> (87%) rated having images of interior common areas in marketing materials areas as necessary or absolutely necessary.

Exhibit 6. Necessity of Images Depicting Interior Common Spaces (e.g., Library, Dining Venues, Meeting Rooms, Fitness Center) in Marketing Materials by Respondent Group (not sig.)



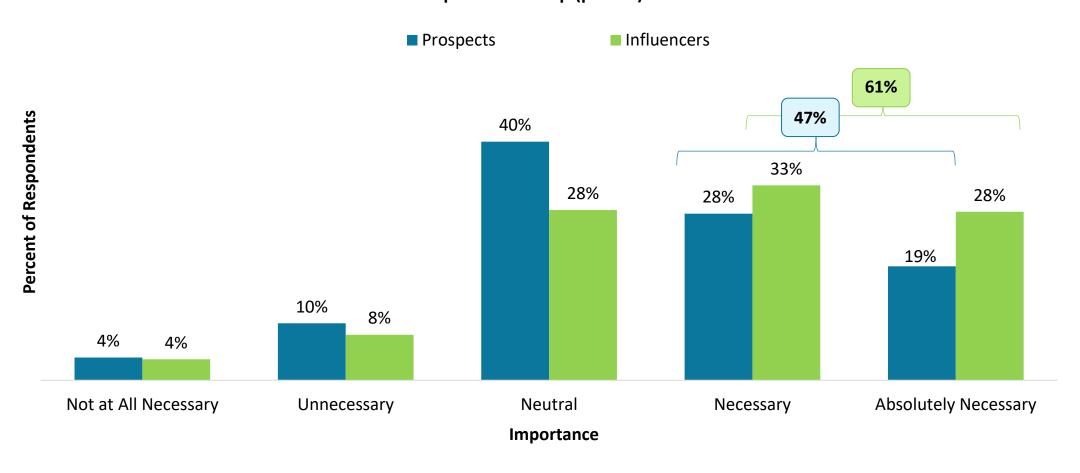


NECESSITY OF IMAGES OF THE COMMUNITY LEADERSHIP TEAM IN MARKETING MATERIALS



More <u>Influencers</u> (61%) than <u>Prospects</u> (47%) thought it necessary or absolutely necessary to have images of the leadership team of the community in marketing materials.

Exhibit 7. Necessity of Images Depicting the <u>Leadership Team</u> in Marketing Materials by Respondent Group (p<.001)



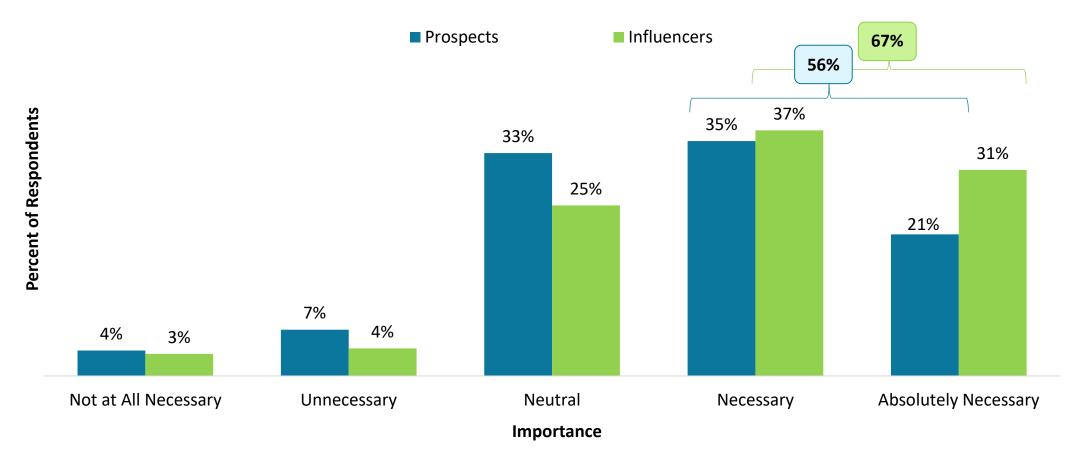


NECESSITY OF IMAGES OF RESIDENTS PARTICIPATING IN ACTIVITIES IN MARKETING MATERIALS



Two-thirds of <u>Influencers</u> and 56% of <u>Prospects</u> thought it necessary or absolutely necessary to have images of residents participating in activities in marketing materials.

Exhibit 8. Necessity of Images Depicting Residents Participating in Activities/Events in Marketing Materials by Respondent Group (p<.001)



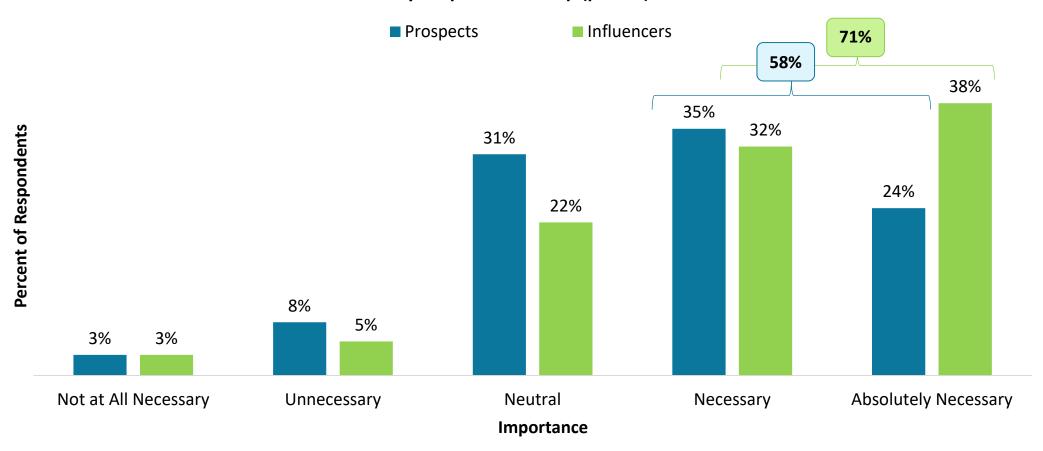


NECESSITY OF IMAGES OF STAFF INTERACTING WITH RESIDENTS IN MARKETING MATERIALS



A higher proportion (71%) of <u>Influencers</u> than <u>Prospects</u> (58%) rated images of staff interacting with residents to be necessary or absolutely necessary to include in marketing materials.

Exhibit 9. Necessity of Images Depicting <u>Staff Interacting with Residents</u> in Marketing Materials by Respondent Group (p<.001)



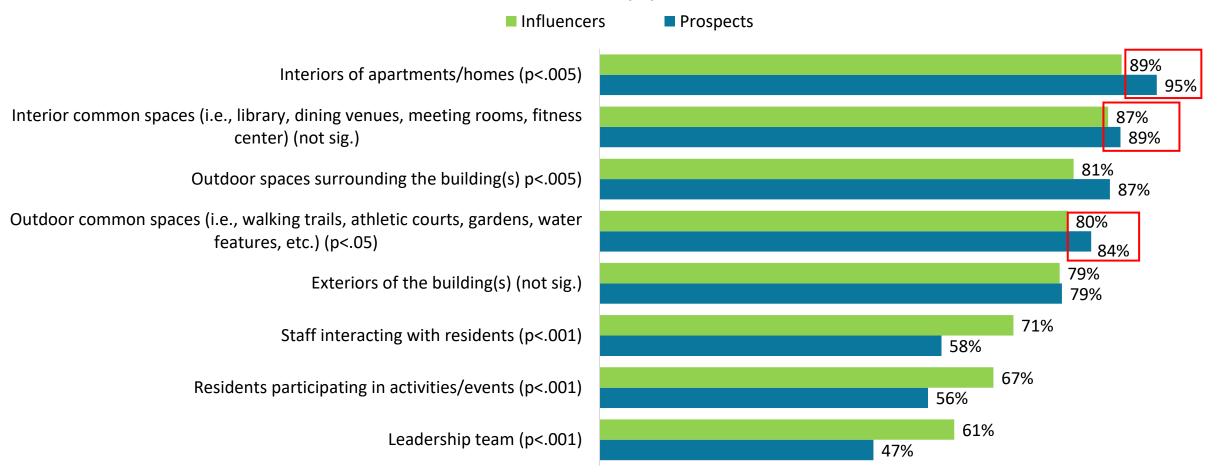


NECESSITY OF IMAGES OF INDOOR AND OUTDOOR COMMON SPACES IN MARKETING MATERIALS



Both <u>Prospects</u> (95%) and <u>Influencers</u> (89%) rated images of the interiors of apartments/homes as the most important images to depict in marketing materials, followed by interior common spaces (89% and 87%, respectively); and outdoor common spaces surrounding the building(s) (84% and 80%, respectively).

Exhibit 10. Necessary and Absolutely Necessary Images in Marketing Materials by Type of Depiction and Respondent Group (p<.001)





OTHER IMAGES DESIRED IN MARKETING MATERIALS



The most frequently mentioned other images desired to be available by <u>Prospects</u> (18%) were images of amenities or services. The most frequently mentioned additional images desired by <u>Influencers</u> (15%) were images of the dining room and kitchen area.

Prospects			
Image	Count	%	
Amenities/Services	72	18%	
Floor Plans/Size	42	11%	
Activities/Calendar	36	9%	
Dining Facility	34	9%	
Meals/Menu	32	8%	
Surrounding Areas	18	5%	
Exterior/Interior	16	4%	
Residents	13	3%	
Bathroom/Shower	12	3%	
Parking	12	3%	
Location	11	3%	
Health Clinic/Services	10	3%	
Dining/Kitchen Area	8	2%	
Garage	6	2%	
Neighborhood	6	2%	
Security Devices	5	1%	
Cost	4	1%	
Everything	4	1%	
Excursions/Trips	4	1%	
Pets	4	1%	
Assistive Devices	3	1%	
Basement	3	1%	

Prospects (continued)			
Image	Count	%	
Churches	3	1%	
Entrance Photos	3	1%	
Financial Information	3	1%	
Recreational Centre	3	1%	
Yard Space/Landscaping	3	1%	
Clubs/Club Rooms	2	1%	
Comments of Family Members	2	1%	
Common Areas	2	1%	
Conveniences	2	1%	
Family Activities	2	1%	
Library	2	1%	
Storage	2	1%	
Upkeep of Property	2	1%	
Building	1	0.3%	
City Scapes	1	0.3%	
Decorated Models	1	0.3%	
Gates/Fences	1	0.3%	
Hallways/Elevators	1	0.3%	
Laundry Service	1	0.3%	
Single Women/Men	1	0.3%	
Total	393	100%	

Influencers			
Image	Count	%	
Dining/Kitchen Area	53	15%	
Meals/Menu	47	14%	
Residents	33	10%	
Activities/Calendar	25	7%	
Amenities/Services	24	7%	
Surrounding Areas	21	6%	
Exterior/Interior	17	5%	
Bathroom/Shower	14	4%	
Staff	14	4%	
Transportation	14	4%	
All Rooms	13	4%	
Exercise Room	10	3%	
Health Clinic/Services	9	3%	
Floor Plans/Size	8	2%	
Security Devices	8	2%	
Neighborhood	7	2%	
Parking	4	1%	
Location	4	1%	
License/Certificates	4	1%	
Yard Space/Landscaping	3	1%	
Events/Entertainment	3	1%	
Restaurants	3	1%	

Influencers (continued)			
Image	Count	%	
Family Activities	2	1%	
Living Space	2	1%	
Carpet vs. Hardwood Floors	1	0.3%	
Desk Staff	1	0.3%	
Countertops	1	0.3%	
Total	345	100%	



CHAPTER 3. IMAGES OF PEOPLE



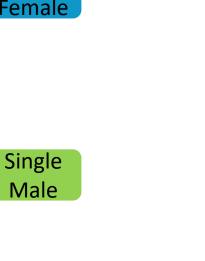
APPEAL OF IMAGES OF PEOPLE



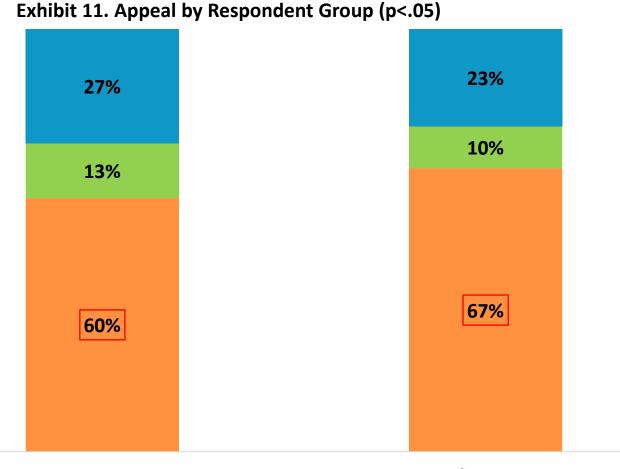
Respondents were shown an image of a woman, a man, and a couple that might be included in the marketing materials. The image of the couple was the most appealing to both <u>Prospects</u> and <u>Influencers</u>. <u>Influencers</u> (67%) were significantly more likely to prefer the image of the couple than the <u>Prospects</u> (60%).



Single Female



Couple



Prospects Influencers



PROSPECT COMMENTS ABOUT IMAGES OF PEOPLE



<u>Prospects</u> were asked why the image they chose was most appealing to them. Eighty-one percent of <u>Prospects</u> said they selected the couple because they preferred to see a couple instead of a single person.



Single Female



Single Male



Couple

Singe Female: Why Selected			
	Count	%	
Looks happy and comfortable	38	25%	
Single or widowed woman	38	25%	
l am a woman	22	14%	
Both are equal	14	9%	
Appealing	10	6%	
Better photo	6	4%	
Brighter	6	4%	
Could be me	3	2%	
Can see more	2	1%	
Community with just women	2	1%	
Looks like old people	2	1%	
More color	2	1%	
Want to see view of room and furniture	2	1%	
Better lighting	1	1%	
Can't see them all	1	1%	
Charming	1	1%	
Friendly looking	1	1%	
Fuller picture	1	1%	
Lighter in color	1	1%	
Like the way it looks	1	1%	
Total	154	100%	

Single Male: Why Selected			
	Count	%	
Looks happy	14	25%	
Single male	12	21%	
I am a male	8	14%	
Looks healthy and well	8	14%	
Just like it	2	4%	
Looks like me	2	4%	
Appealing	1	2%	
Around my age	1	2%	
Best photo	1	2%	
Clearer picture of him	1	2%	
Don't like the ladies smile	1	2%	
Looks good	1	2%	
Looks young	1	2%	
Modern setting	1	2%	
Prefer not to look at women	1	2%	
Shows a picture of a man	1	2%	
Total	56	100%	

Couple: Why Selected			
	Count	%	
A couple	225	69%	
Happy couple	39	12%	
Shows male and female	32	10%	
Interaction with others	8	2%	
Best photo	4	1%	
Companionship	4	1%	
Family can stay together	4	1%	
Appealing	2	1%	
Being together	2	1%	
Because it implies there is more room	1	0%	
Body language	1	0%	
Brighter lighting	1	0%	
Friendly people	1	0%	
Others looked lonely	1	0%	
Shows age	1	0%	
Staged photos	1	0%	
Total	327	100%	



APPEAL OF IMAGES OF PEOPLE BY AGE GROUP



Image appeal by age group among <u>Prospects</u> was not statistically significant. Most <u>Prospects</u> 89 years of age or younger (51% to 61%) preferred the image of the couple, while <u>Prospects</u> 90+ years of age preferred the image of the single woman. Just 15% of the <u>Prospects</u> 90+ years of age were married and 76% were widowed. <u>Influencers</u> among all age groups were more likely than <u>Prospects</u> to prefer the image of the couple.



Single Female

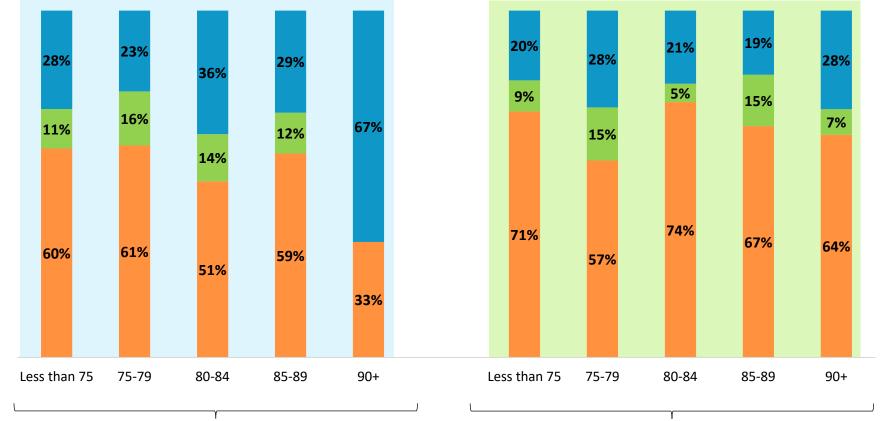


Single Male



Couple





Prospects (not sig)

Age Group

Influencers (p<.05)



APPEAL OF IMAGES OF PEOPLE BY MARITAL STATUS





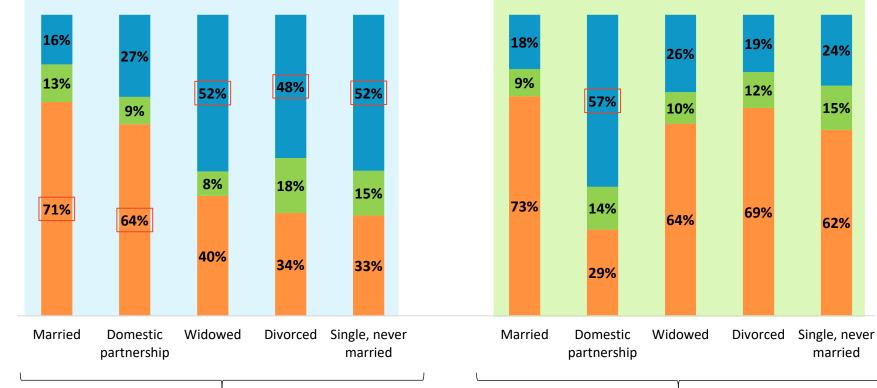
People preferred images that reflected themselves. <u>Prospects</u> who were married (71%) or in a domestic partnership (64%) were significantly more likely to prefer the image of the couple. <u>Prospects</u> who were widowed (52%), divorced (48%), or single (52%), were significantly more likely to prefer the image of the single woman. There were not statistically significant differences among <u>Influencers</u> by marital status. <u>Influencers</u> responding for a loved one in a domestic partnership preferred the image of the single woman (57%). Several attributes of both the Prospect and Influencer did not have an impact on the preferred image. These included: health status, presence of limitations in abilities, preferences for sizes of social groups, and their opinions about the importance of being with people.



Exhibit 13. Image Appeal by Marital Status and Respondent Group



Single Male



Couple



APPEAL OF IMAGES OF PEOPLE AMONG PROSPECTS AND INFLUENCERS BY INCOME





The largest proportion of <u>Prospects</u> (48% to 76%) and <u>Influencers</u> (63% to 70%) preferred the image of the couple. <u>Prospects</u> with an annual household income of \$150,000 or more were significantly more likely to prefer the image of the couple than <u>Prospects</u> with incomes less than \$150,000. Fifty-four percent of single <u>Prospects</u> had incomes of less than \$50,000, and 40% reported annual incomes of \$50,000+. The remainder did not know or refused to record their income. Among Prospect couples, 74% had incomes in excess of \$50,000+. <u>Influencers</u> represented single persons among whom 60% had incomes of less than \$50,000, and 25% had incomes of \$50,000+. <u>Influencers</u> represented couples among whom 33% reported incomes of less than \$50,000 and 51% had incomes of \$50,000+.



Single

Male

Couple

Exhibit 14. Image Appeal by Annual Household Income and Respondent Group





Prospects (p<.001)

Annual Household Income

Influencers (not sig)



CHAPTER 4. IMAGES OF GROUPS



APPEAL OF IMAGES OF SMALL GROUPS **AMONG PROSPECTS AND INFLUENCERS**





Respondents were shown three images of groups of two, three and four people that might be included in the marketing materials for a residential community with services. The Group of four was essentially most appealing to approximately twothirds of both **Prospects** and **Influencers**.

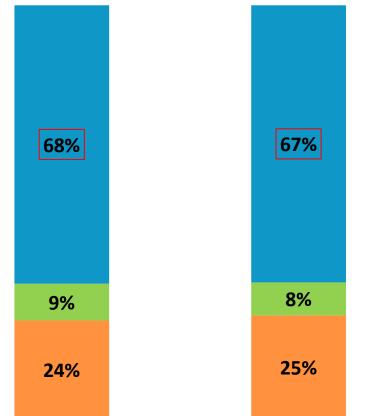


Exhibit 15. Overall Image Appeal by Respondent Group (not sig)



Group of 2

Group of 4



The Group of 4 was the preferred image every time it was evaluated. Preference for this image did not differ among people of different ages, marital status, health status, limitations or no limitations in abilities, income, preference for size of social groups, or the desire or lack there of to be with other people.



Group of 3





PROSPECTS' COMMENTS ABOUT APPEAL OF IMAGES OF SMALL GROUPS OF PEOPLE



Count %

30%

21%

16%

10%

10%

7%

4%

43

30

23

15

14

10



Prospects were asked why the image they chose was most appealing to them. Thirty-four percent of **Prospects** who selected the image of the group of three did so because they preferred to see socialization and interaction with others. Thirty-two percent of those who selected the image of the group of two chose it because it showed one-to-one interaction, and 30% of those who selected the image of the group of three selected it because of the presence of grandchildren and that it suggested family was welcome.

Group of 4

Group of 4: Why Selected

148

96

64

34

25

12

12

10

Socializing/interacting

They are having A good

Family/friends together

Everyone looks happy

with others

Group activities

Fun and games

Shows residents

interacting

Activities

times

Count % 34% 22% 15%

8%

6%

3%

3%

2%

One on one interaction Interacting Best of the three Young person in photo two

Comfortable Nurse or caregiver Staff involvement 1

Group of 2: Why Selected

Count %

32%

26%

6%

3%

3%

3%

3%

3%

3%

100%

11

9

2

Social connections Place for bible study 1 Available medical assistance

Need someone to talk to 3% 3% Family oriented No diversity 3% t with relatives 3%

Total 34

visit Friendly atmosphere 1% Total 143 100%

Group of 3: Why Selected

Children/grandchildren

Families/friends are

All ages are great

Family interaction

Place for family/friends to

All generations

are welcome

Family visits

welcome



Group of 2

Group of 3

Total	437	100%
Photos are staged	1	0.2%
Most natural	1	0.2%
All old people	1	0.2%
Feeling of community	2	0.5%
Couples	3	1%
Group photos	4	1%
People my age	4	1%
Mixed couples	4	1%
Shows male and female	5	1%
Best ones	5	1%
Active adults	6	1%

Total	437	100%	
Photos are staged	1	0.2%	
Most natural	1	0.2%	
All old people	1	0.2%	
Feeling of community	2	0.5%	
Couples	3	1%	
Group photos	4	1%	
People my age	4	1%	Can vis
Mixea couples	4	1%	No dive



CHAPTER 5. IMAGES OF WOMEN PARTICIPATING IN ACTIVITIES



APPEAL OF IMAGES OF WOMEN PARTICIPATING IN ACTIVITIES



34



Sitting on couch laughing

APPEAL IS GREATEST WHEN RESIDENTS ARE ACTIVELY DOING SOMETHING

Respondents were shown four images of women engaged in activities that might be shown in marketing materials for residential communities with services. Of the four images, <u>Prospects</u> were significantly more likely to prefer the image of the women standing around the piano with a man playing (38%). <u>Influencers</u>' preferences were split between man playing piano (30%), walking outdoors (29%), and sitting on edge of pool (30%). The image of the women sitting on the couch laughing was the least preferred image for both <u>Prospects</u> and <u>Influencers</u>.



Standing around piano, man playing

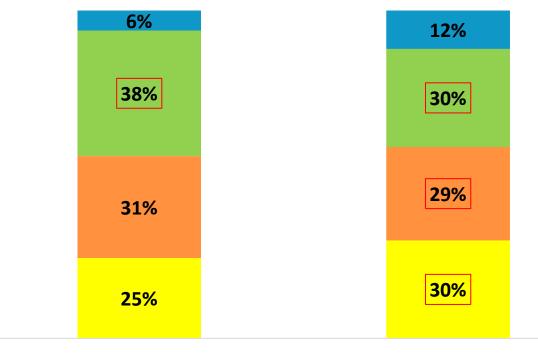


Walking Outdoors



Sitting on edge of pool, feet in water

Exhibit 16. Image Appeal by Respondent Group (p<.001)



Prospects Influencers



PROSPECT COMMENTS ABOUT IMAGES OF WOMEN PARTICIPATING IN ACTIVITIES



<u>Prospects</u> were asked why they chose the image that was most appealing to them. Of the 271 <u>Prospects</u> who chose the image of the people standing around piano, 35% said they chose this option because they enjoy seeing the women in the photo having a good time with friends. The image of the women walking outside was chosen by 192 respondents, and the women in the swimming pool was chosen by 160 respondents. All were chosen because they represent active people.



Why Selected				
	Count	%		
Good friends	11	25%		
Happy people	11	25%		
People having fun	9	20%		
Laughing and talking	7	16%		
Like them all	4	9%		
Companionship	1	2%		
Gatherings	1	2%		

Total 44

100%



Standing around piano, man playing:
Why Selected
Count %

		,,,
Having a good time	94	35%
Music	33	12%
Socializing	32	12%
Beer and wine available	24	9%
Happy hour	18	7%
Couples having fun	11	4%
Enjoying friends	10	4%
Mixed groups	8	3%
Activities with others	7	3%
Entertainment area	7	3%
Celebrating and happy	6	2%
Active social environment	5	2%
Making new friends	5	2%
Playing the piano	5	2%
Most appealing	3	1%
Like them all	2	1%
Making memories together	1	0%
Total	271	100%



Walking Outdoors: Why Selected

	Count	%
Walking outside	51	27%
Outdoor activities	36	19%
Beautiful surroundings/view	29	15%
Being outdoors with others	13	7%
Walking trail	10	5%
Active lifestyle	9	5%
Activities with others	9	5%
Active outdoors activities	7	4%
Exercise with friends	7	4%
Lots of outdoor space	7	4%
Appealing outside area	6	3%
Making new friends	4	2%
Outdoor access/space	2	1%
Feeling of friendship	1	1%
Like outdoor theme	1	1%
Total	192	100%



Sitting on edge of pool, feet in water: Why Selected

	Count	%
Swimming pool	90	56%
Activities	21	13%
Active residents	9	6%
Physical activity	9	6%
Happy/having fun	8	5%
Exercise	7	4%
Water aerobics	6	4%
Active lifestyle	4	3%
All are good	2	1%
Water sports	2	1%
Active community	1	1%
Hot tub	1	1%
Tota	l 160	100%



APPEAL OF IMAGES OF WOMEN PARTICIPATING IN ACTIVITIES BY AGE GROUP





Sitting on couch laughing

Standing around piano, man playing



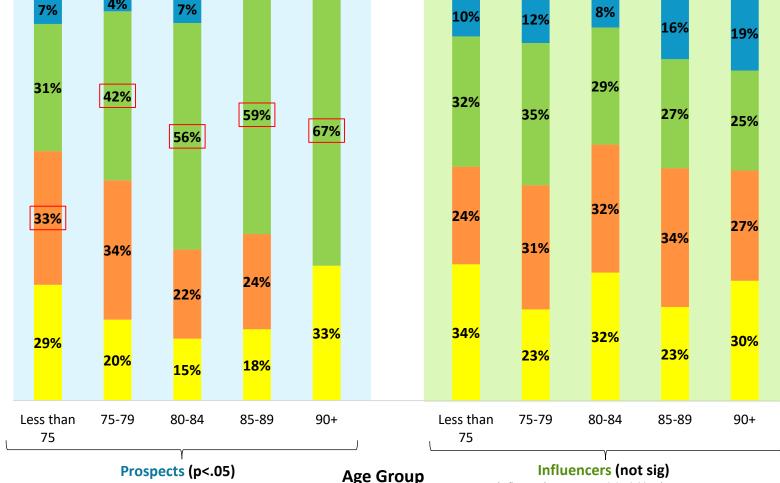
Walking **Outdoors**



Sitting on edge of pool, feet in water

Prospects younger than 75 years of age were significantly more likely to choose the image of women walking outdoors (33%), and Prospects 75+ were significantly more likely to choose the image of the people standing around the piano. Preferences among Influencers varied across all age groups, but most respondents preferred image with people around the piano, walking outdoors or sitting on edge of pool.







APPEAL OF IMAGES OF WOMEN PARTICIPATING IN ACTIVITIES BY MARITAL STATUS OF RESPONDENTS





Sitting on couch laughing

Image appeal by marital status was not statistically significant among either <u>Prospects</u> or <u>Influencers</u>. <u>Prospects</u> who were married (40%), in a domestic partnership (45%), or widowed (41%) preferred the image of the people standing around the piano; divorced <u>Prospects</u> (41%) preferred the image of the women walking outdoors and single <u>Prospects</u> (41%) preferred the image of women sitting on edge of pool. Influencer image appeal varied, but most respondents were split between images of people playing piano, walking outdoors, or sitting on edge of pool.

Exhibit 18. Image Appeal by Marital Status and Respondent Group



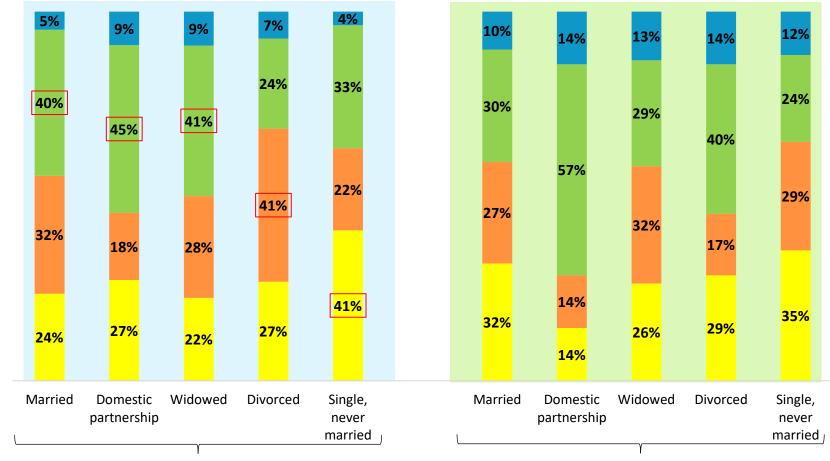
Standing around piano, man playing



Walking Outdoors



Sitting on edge of pool, feet in water





APPEAL OF IMAGES OF WOMEN PARTICIPATING IN ACTIVITIES BY HEALTH STATUS





Sitting on couch laughing

<u>Prospects</u> were significantly more likely to prefer the image of the women standing around the piano being played regardless of their health status. Health status did not have a significant impact on image preference among <u>Influencers</u> as preferences were mixed between images of people playing piano, walking outdoors, and sitting on edge of pool. Similarly differences in abilities to perform daily activities, household income, preference for social group size, and the preference to be in the presence of others did not change the ratings of the images.





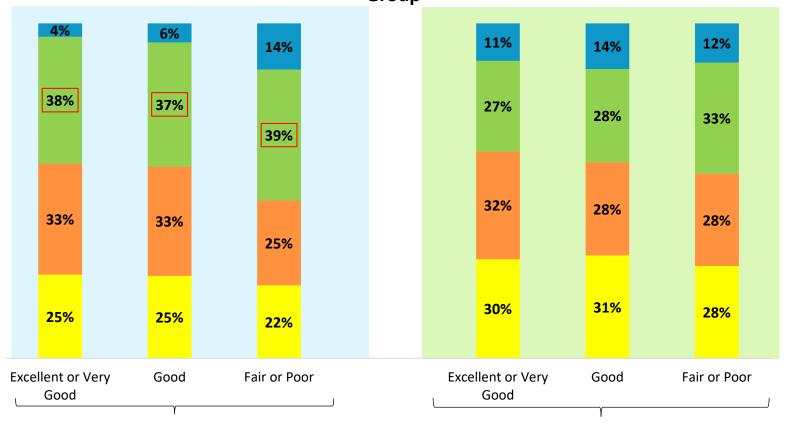
Standing around piano, man playing



Walking Outdoors



Sitting on edge of pool, feet in water





CHAPTER 6. IMAGES OF MEN PARTICIPATING IN ACTIVITIES



APPEAL OF IMAGES OF MEN PARTICIPATING IN ACTIVITIES





Sitting talking

Respondents were shown four images of men engaged in activities. Of the four images, <u>Prospects</u> slightly preferred the image of the men playing pool (32%). <u>Influencers</u> preferred the image of men playing cards and beer (33%). Health status did not have a significant impact on image preference among <u>Influencers</u> as preferences were mixed between golfing, playing pool, and cards and beer. Similarly differences in abilities to perform daily activities, household income, preference for social group size, and the preference to be in the presence of others did not change the ratings of the images.



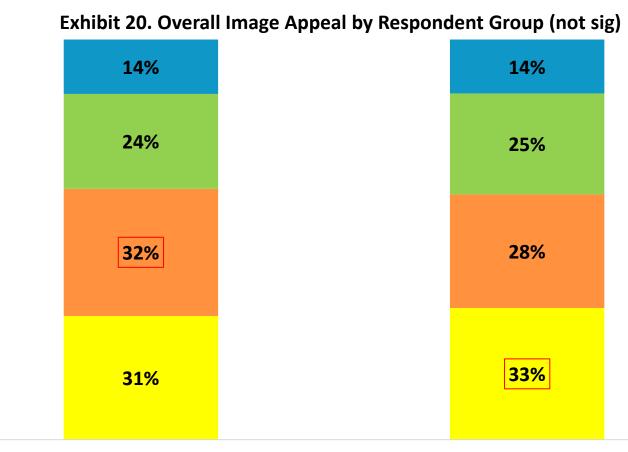
Golfing



Playing pool



Cards and beer



Prospects Influencers



PROSPECT COMMENTS ABOUT IMAGES OF MEN PARTICIPATING IN ACTIVITIES



<u>Prospects</u> were asked why the image they chose was most appealing to them. Forty-eight percent of <u>Prospects</u> said they selected the image of men playing pool because they liked playing pool or doing activities.



Sitting talking: Why Selected			
		Count	%
Conversation		16	22%
Friendship		14	19%
Socializing		14	19%
None appealing		14	19%
Interacting		8	11%
Companionship		3	4%
Activities		2	3%
All are appealing		2	3%
	Total	73	100%



Golfing: Why Selected		
	Count	%
Golf	69	47%
Outdoor activities	45	31%
Activities	12	8%
Active Lifestyle	6	4%
Physical activity	4	3%
Active men	3	2%
Lots of open space	2	1%
Beautiful surroundings	2	1%
Amenities	2	1%
Appealing	1	1%
Total	146	100%



	Count	%
Playing pool	43	25%
Activities	40	23%
Games/game room	26	15%
Fun	15	9%
Socializing	12	7%
Diversity	9	5%
Having a good time	8	5%
Happy people	4	2%
Friends	3	2%
Active residents	2	1%
Gathering place	2	1%
Action photo	1	1%
Activity center	1	1%
Amenities	1	1%
Best of the four	1	1%
Can see myself in this photo	1	1%
Club atmosphere	1	1%
Entertainment options	1	1%
Friendly competition	1	1%
Like minded	1	1%
Total	173	100%



Cards and beer: Why Selected		
	Count	%
Having fun	43	20%
Playing cards	40	19%
Beer/Booze	32	15%
Socializing	29	13%
Friends/friendship	23	11%
Activities	7	3%
Diversity	7	3%
Playing poker	7	3%
Group activities	5	2%
Boys night out	4	2%
Game room/games	4	2%
Active men	3	1%
All are good	3	1%
Entertainment	2	1%
Gambling	2	1%
Feel of community	1	0.5%
Generations enjoying life	1	0.5%
Like all the photos	1	0.5%
Staff member with residents	1	0.5%
Total	215	100%



CHAPTER 7. IMAGES OF BOTH MEN AND WOMEN PARTICIPATING IN ACTIVITIES



APPEAL OF IMAGES OF RESIDENTS ENGAGED IN ACTIVITIES AMONG ALL RESPONDENTS





Three women wearing hats

Respondents were shown four images of people engaged in activities. The image of the man reading a newspaper was significantly more appealing to <u>Prospects</u> (40%), while <u>Influencers</u> were significantly more likely to prefer the image of a woman making necklace (30%). Both were doing something purposeful.



Men playing cards



Man reading newspaper



Woman making necklace







PROSPECTS' COMMENTS ABOUT IMAGES OF RESIDENTS ENGAGED IN ACTIVITIES



<u>Prospects</u> were asked why the image they chose was most appealing to them. Of the <u>Prospects</u> who chose the man reading a newspaper, 77% said they chose this option because they enjoy the library and/or reading. Of those who chose the woman making a necklace, 88% liked that it was arts and crafts and an activity they could do alone or in a group. The three women wearing hats had the least appeal.



Three women wearing hats:







Why Selected		
	Count	%
Ladies having fun	37	45%
Ladies partying	12	15%
Socializing	11	13%
Red hat ladies	10	12%
Friends/friendship	5	6%
Celebrating with friends	2	2%
Crafts	2	2%
A lot to do	1	1%
Colorful picture	1	1%
Group interaction	1	1%

Total 82 100%

Men playing cards: Why Selected		
	Count	%
Playing cards	44	32%
Socializing	25	18%
Activities	15	11%
Playing poker	13	9%
Having fun	11	8%
Active men and women	8	6%
Friends/friendship	8	6%
Group activities	5	4%
Companions	4	3%
Reading	2	1%
Dressed up	1	1%
Friendly environment	1	1%
Gambling	1	1%
Shows things I like to do	1	1%
Total	139	100%

Man reading newspaper: Why Selected		
	Count	%
Library	105	39%
Enjoy reading	102	38%
Quiet time	34	13%
Books	16	6%
Don't like any of them	3	1%
Education resources	3	1%
Activities	2	1%
All are good	1	0.4%
Don't like the woman in the hat	1	0.4%
Friendly people	1	0.4%
Having a good time	1	0.4%
Total	269	100%

Why Selected		
	Count	%
Arts/crafts	102	70%
Activities	26	18%
Activities you do can alone	8	5%
They are having fun	7	5%
Group activities	2	1%
Place to do crafts	1	1%
Total	146	100%

Woman making necklace:

ProMatura

APPEAL OF IMAGES OF RESIDENTS ENGAGED IN ACTIVITIES BY AGE GROUP





Three women wearing hats

Image appeal by age group among all respondents was not statistically significant. Most <u>Prospects</u> 89 years of age or younger preferred the image of the man reading a newspaper, while <u>Prospects</u> over 90 years of age preferred the image of the men playing cards. Among <u>Influencers</u>, respondents with family members or friends 84 years of age or younger preferred the image of woman making necklace, while those with family members or friends 85 years of age or older preferred the image of man reading newspaper.





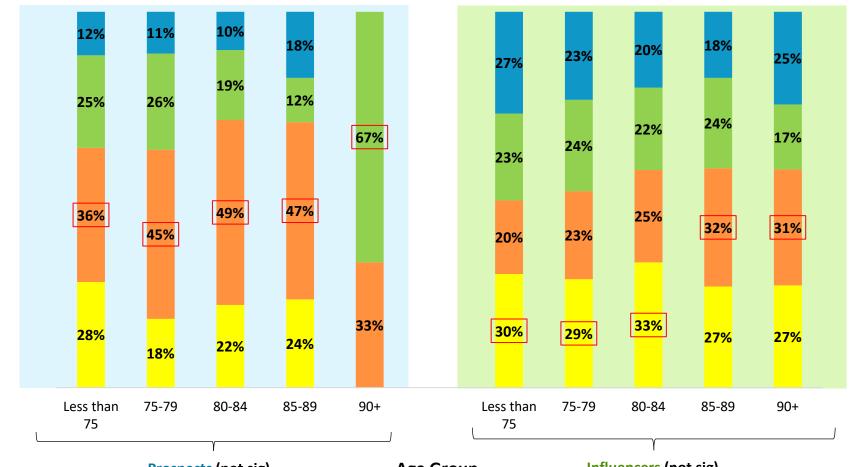
Men playing cards



Man reading newspaper



Woman making necklace





APPEAL OF IMAGES OF RESIDENTS ENGAGED IN ACTIVITIES BY MARITAL STATUS





Three women wearing hats

Prospects who were married (41%), divorced (37%), or single (59%) were significantly more likely to prefer the image of the man reading newspaper; **Prospects** who were in a domestic partnership (36%) were significantly more likely to prefer the image of men playing cards. There were no statistically significant differences among Influencers by marital status. However, Influencers responding for a spouse or parent who were divorced (31%) or single (29%) preferred the image of three woman wearing hats.

Exhibit 23. Image Appeal by Marital Status and Respondent Group



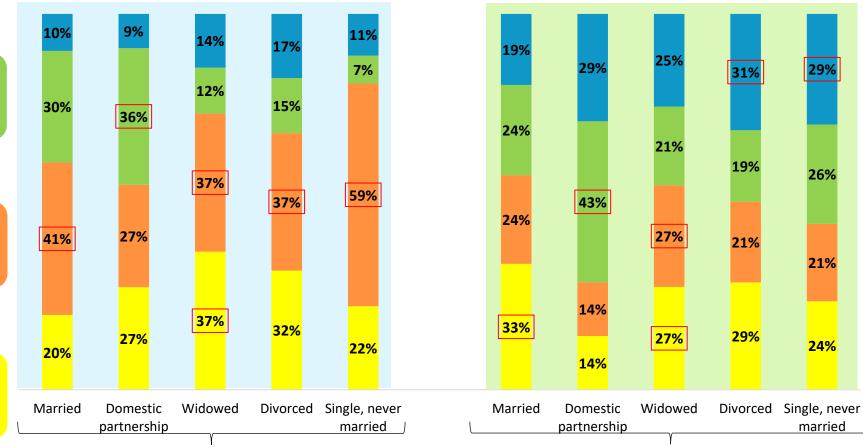
Men playing cards



Man reading newspaper



Woman making necklace





APPEAL OF IMAGES OF RESIDENTS ENGAGED IN ACTIVITIES BY SOCIAL SETTING PREFERENCE





Three women wearing hats

Image appeal by social setting preference was statistically significant among <u>Prospects</u>, but not <u>Influencers</u>. <u>Prospects</u> who prefer small groups or gatherings, or prefer to be alone, were significantly more likely to choose the image of a woman making a necklace. <u>Prospects</u> who prefer large groups opted for men playing cards. <u>Influencers</u> preferred the image of a woman making a necklace, no matter the social setting preference of their loved one.





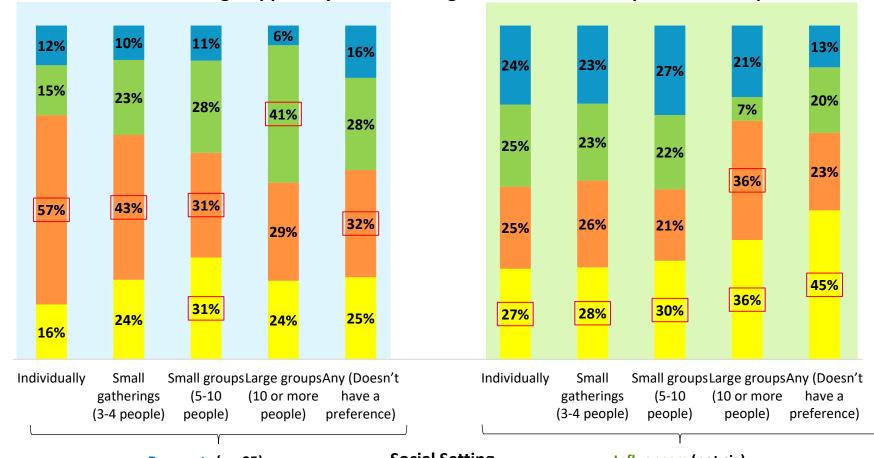
Men playing cards



Man reading newspaper



Woman making necklace





APPEAL OF IMAGES OF RESIDENTS ENGAGED IN ACTIVITIES BY PREFERENCE TO BE WITH OTHERS



24%

20%

21%

36%

21%

14%

38%



Three women wearing hats

Prospects who prefer not to eat alone (31%) and feel safe and secure (39%) prefer the image of a man reading a newspaper. Prospects with a strong sense of camaraderie (31%) prefer the image of a woman making a necklace, and Prospects who consider themselves a people person prefer the image of the men playing cards. Influencers preferred the image of a woman making a necklace.

Exhibit 25. Image Appeal by Preference To Be With Others



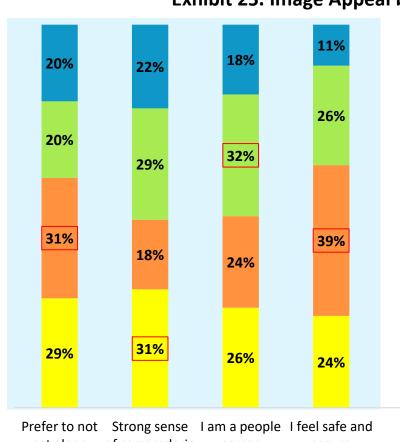
Men playing cards

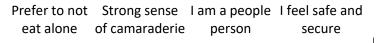


Man reading newspaper



Woman making necklace





Prospects (p<.05)

Prefer to not Strong sense I am a people I feel safe and of camaraderie eat alone person secure

Influencers (not sig)

32%

18%

14%

37%

19%

12%

34%



CHAPTER 8. IMAGES OF STAFF CLOTHING



APPEAL OF IMAGES OF STAFF CLOTHING BY RESPONDENT GROUP



50

Respondents were shown three images of what the staff members might wear. The image of the staff member in a t-shirt and jeans was preferred by Prospects (38%), while Influencers (36%) preferred the image of the staff member in scrubs. Basically, the preference for the three images of clothing was almost equally rated among Prospects and Influencers.



Scrubs

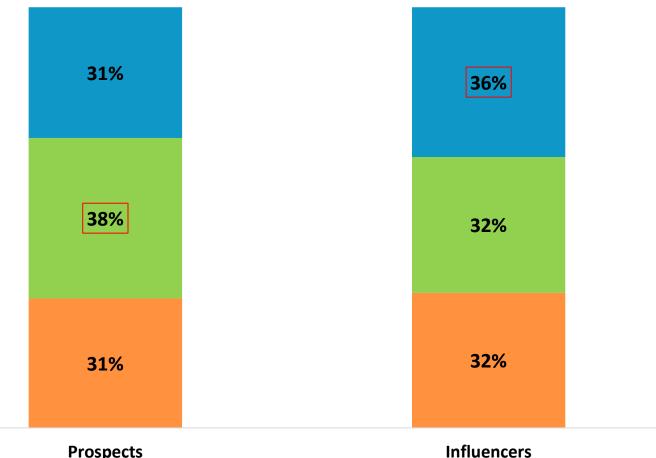
Exhibit 26. Overall Image Appeal by Respondent Group (not sig)



A t-shirt and jeans



Blouse, skirt



Prospects



PROSPECTS' COMMENTS ABOUT IMAGES OF STAFF CLOTHING



Prospects were asked why the image they chose was most appealing to them. Of the 241 Prospects who chose the image of a staff member in a t-shirt, and jeans, 61% said they chose this image because they prefer the casual look. Among the 196 Prospects (26%) chose the scrubs because they prefer staff members in uniforms, and among the 194 Prospects who chose the image of the staff member in a skirt and blouse, 47% chose it because it looked

professional.



Scrubs

Scrubs: Why Selected		
	Count	%
Staff in uniforms	51	26%
Easy to identify	47	24%
More professional	40	20%
Looks clean and professional	26	13%
Medical professional	8	4%
Colors are brighter	7	4%
Healthcare assistance	6	3%
All photos are good	2	1%
Both are equal	2	1%
Can identify medical staff	2	1%
Friendly staff	1	1%
Implies a medical facility	1	1%
Medical trained	1	1%
Qualified staff	1	1%
Young people around	1	1%
Total	196	100%



A t-shirt and jeans

A comme and jeans. Why selected		
	Count	%
Casual look	148	61%
Comfortable	24	10%
Less formal	18	7%
Looks more relaxed	18	7%
Looks less institutional	14	6%
Uniforms look institutional	6	2%
Less clinical	4	2%
Does not look like a uniform	3	1%
Don't like uniforms	3	1%
Friendly looking	2	1%
Helpful	1	0.4%
Total	241	100%



Skirt and Blouse

Blouse, skirt: Why Selected		
	Count	%
Professional looking/friendly	91	47%
Business casual or casual	77	40%
Less institutional	10	5%
Non clinical look	6	3%
All are appealing	4	2%
Classy	3	2%
Comfortable	2	1%
I don't like uniforms	1	1%
Total	194	100%



APPEAL OF IMAGES OF STAFF CLOTHING BY AGE GROUP





Scrubs

staff member in a t-shirt and jeans.



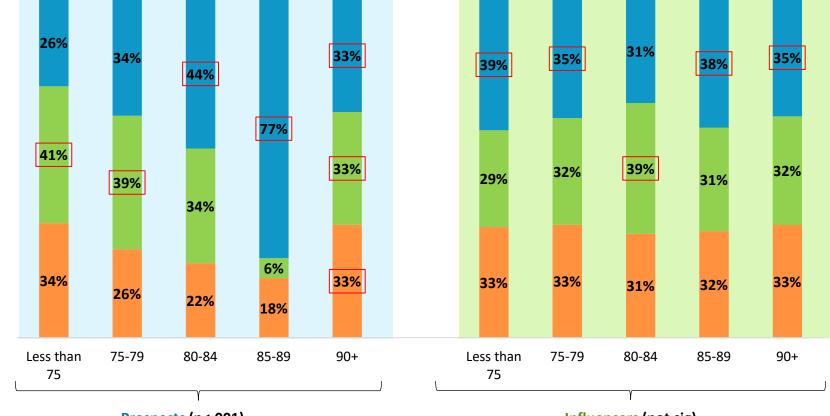
A t-shirt and jeans



Blouse, skirt



Prospects younger than 79 years of age were significantly more likely to prefer the image of the staff member in a t-shirt and jeans, while respondents age 80 or older were significantly more likely to choose the image of the staff member in scrubs. There were not significant differences in preferences among the Influencers, however most respondents preferred staff in scrubs, with the exception of those whose family members were 80 to 84 years of age who preferred the image of





APPEAL OF IMAGES OF STAFF CLOTHING BY REPORTED HEALTH STATUS





Prospects with excellent, very good, or good health status were significantly more likely to choose the image of a staff member in a t-shirt and jeans, and those with fair or poor health were significantly more likely to prefer the image of the staff in scrubs. Among Influencers, whose family members were in excellent or very good health preferred the blouse and skirt, while those with good, fair, or poor health preferred staff in scrubs.



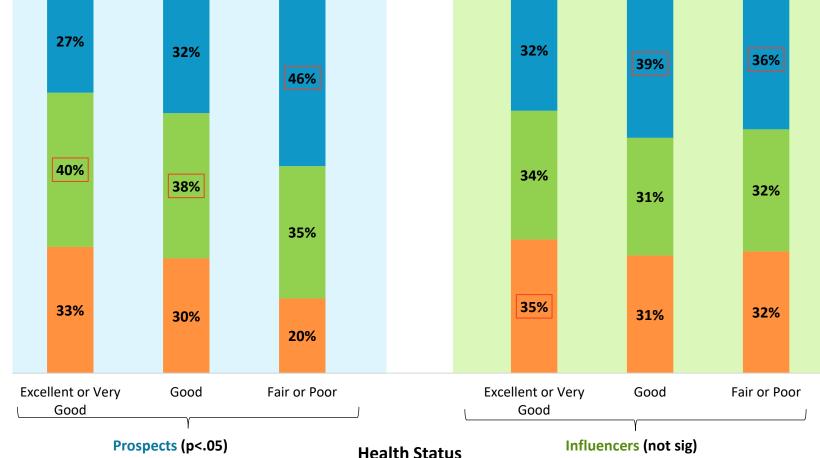


A t-shirt and jeans



Blouse, skirt

Exhibit 28. Image Appeal by Reported Health Status and Respondent Group



53



APPEAL OF IMAGES OF STAFF CLOTHING BY RESPONDENTS WITH AND WITHOUT LIMITATIONS





Limitation status did not have a significant impact on overall image preference among respondents. <u>Prospects</u> with limitations were split between the image of a staff member in scrubs and t-shirt and jeans and those without limitations preferred the image of a staff member in t-shirt and jeans. <u>Influencers</u>, regardless of their family member or friend's limitation status, preferred the image of a staff member in scrubs.

Exhibit 29. Image Appeal by Reported Limitation Status and Respondent

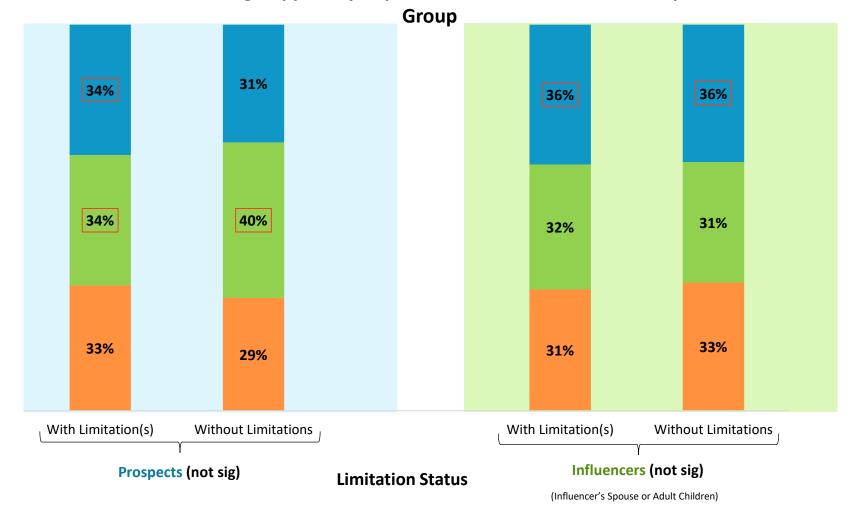




A t-shirt and jeans



Blouse, skirt





APPEAL OF IMAGES OF STAFF CLOTHING BY ANNUAL HOUSEHOLD INCOME



The appeal by annual household income among all respondents was not statistically significant. The largest proportion of Prospects (34% to 42%) regardless of their income group, preferred the image of the t-shirt and jeans. Influencers who reported their family member or friend's annual household income was \$149,999 or less preferred the scrubs (37% to 43%), while those whose incomes were higher than \$150,000 preferred the image of the t-shirt and jeans (43%).

Exhibit 30. Image Appeal by Annual Household Income and Respondent

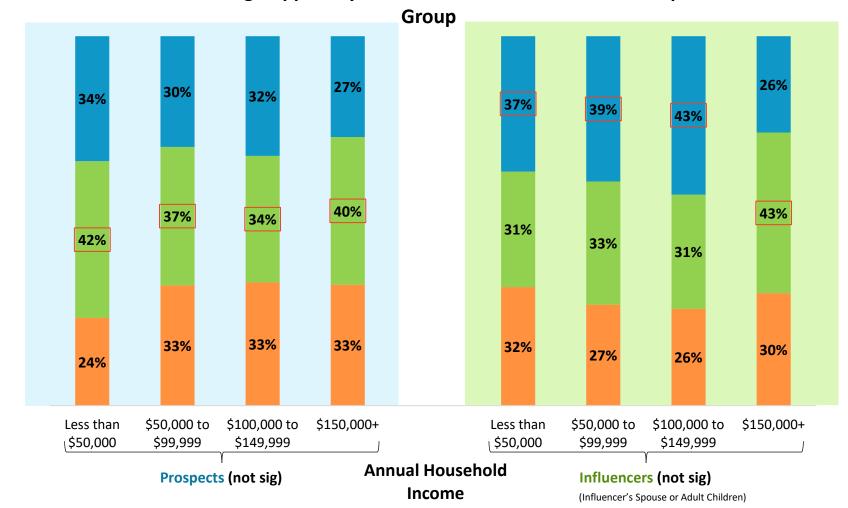




A t-shirt and jeans



Blouse, skirt





CHAPTER 9. IMAGES OF STAFF INTERACTING WITH RESIDENTS



APPEAL OF IMAGES OF STAFF INTERACTING WITH RESIDENTS

19%





Respondents were shown three images of a staff member interacting with a resident. The image of both the staff member and resident sitting was significantly more appealing to both <u>Prospects</u> (66%) and <u>Influencers</u> (58%). This preference is likely related to the sense of balance between the staff member and the resident.

Resident sitting and Staff standing

Exhibit 31. Overall Image Appeal by Respondent Group (p<.005)



Staff and resident sitting

14%

58%

29%

Resident standing, staff sitting

13%

Prospects Influencers



PROSPECTS' COMMENTS ABOUT IMAGES OF STAFF INTERACTING WITH RESIDENTS



<u>Prospects</u> were asked why the image they chose was appealing to them. Of the 426 <u>Prospects</u> who chose the image of the staff and resident sitting 27%, or 117 respondents, said they chose this image because they are communicating with one another (27%) and both are equal (19%).



Resident sitting: Wh	y Selected
----------------------	------------

, , , , , , , , , , , , , , , , , , , ,			
		Count	%
Caring/friendly		51	41%
Touching		25	20%
Personal attention		15	12%
All are the same		8	6%
Communicating		8	6%
Comfortable		4	3%
Compassion		4	3%
Helpful		4	3%
Like them all		3	2%
Most appealing		1	1%
Staff interacting with residents		1	1%
	Total	124	100%



Staff and resident sitting: Why Selected

	Count	%
Communicating	117	27%
Both are equal	83	19%
One on one interaction	55	13%
Sitting together	43	10%
Relaxed atmosphere	27	6%
Comfortable	21	5%
Friendly	15	4%
Caring	14	3%
Eye level contact	10	2%
No touching	7	2%
Less intimidating	5	1%
Visiting	5	1%
Helpful	4	1%
Like friends	4	1%
Looks natural/professional	4	1%
Personal involvement	4	1%
All are the same	3	1%
Best photo	2	0.5%
Nice setting	2	0.5%
Educational	1	0.2%
Total	426	100%



Resident standing, staff sitting: Why Selected

	Count	%
Resident in charge	24	27%
Resident interacting with staff	13	15%
Active involvement	9	10%
Resident standing	9	10%
Being listened to	5	6%
Helping each other	4	5%
Taking notes	4	5%
Open communication	3	3%
Resident knows what's going on	3	3%
Asking questions	2	2%
Checking info	2	2%
Condescending	2	2%
All photos are good	1	1%
Activity planning	1	1%
Comfortable interaction	1	1%
Favors resident	1	1%
Friendly	1	1%
Resident is relaxed	1	1%
Shows transparency	1	1%
Staff should show respect	1	1%
Total	88	100%



APPEAL OF IMAGES OF STAFF INTERACTING WITH RESIDENTS BY AGE GROUP





Prospects preferred the image with both resident and staff sitting across all age groups except those 90 years of age or older. For Prospects age 90 or older, each image was preferred equally. Age did not have a significant impact on image preference among Influencers. Additionally, health status, limitations in abilities, household income, preferences for social group size, and preferences for being in proximity of others did not impact the selection of the image.

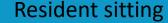
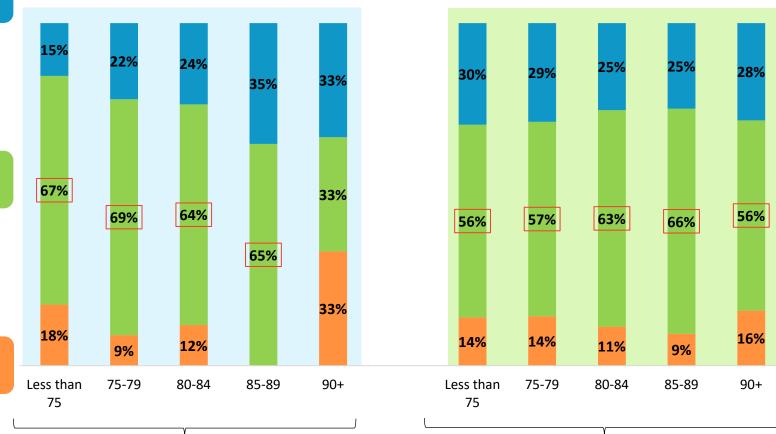


Exhibit 32. Image Appeal by Age Group and Respondent Group



Staff and resident sitting



Age Group

Resident standing, staff sitting



CHAPTER 10. IMAGES OF CARE BEING GIVEN



APPEAL OF IMAGES OF CARE BEING GIVEN





Assisting with medication

Respondents were shown four images of a staff member providing care and asked which image was most appealing to them. Of the four images, the image of the staff checking heartrate was most appealing to Prospects (35%) and the image of the staff assisting with medication was most appealing to Influencers (31%).



Assisting with jewelry



Checking heartrate



Discussing pain in knee





Prospects Influencers



PROSPECTS' COMMENTS ABOUT IMAGES OF CARE BEING GIVEN



The most frequently listed reason 198 Prospects chose the image of staff checking heartrate (21%) was because it shows medical care or a basic check-up.



Assisting with medication:

Why Selected			
,	Count	%	
Assistance with medication	21	21%	
All are equal	20	20%	
Helpful staff	13	13%	
Caring	11	11%	
Checking/explaining meds	8	8%	
Personal interaction	8	8%	
Friendly	5	5%	
Asking questions about meds	3	3%	
Best photo	3	3%	
Medical staff	2	2%	
Professional advice	2	2%	
Wellness check	2	2%	
Comfortable	1	1%	
Interacting	1	1%	
One on one	1	1%	
Staff is knowledgeable	1	1%	
Total	102	100%	



Assisting with Jeweiry: why Selected			
	Count	%	
Helpful/friendly staff	42	40%	
Non-medical assistance	15	14%	
Assistance	12	11%	
All are the same	11	10%	
Caring	10	10%	
Personal care	6	6%	
Best photo	3	3%	
Comfortable	2	2%	
Medical available	2	2%	
Getting a check-up	1	1%	
Liked them all	1	1%	
Total	105	100%	



Checking heartrate: Why Selected			
		Count	%
Basic check-up		41	21%
Medical care		41	21%
Checking vitals		27	14%
Healthcare services		25	13%
Caring/friendly staff		21	11%
All are equal		9	5%
Professional		8	4%
Wellness check		7	4%
Best photos		6	3%
Caregiver assistance		4	2%
Services		4	2%
Nursing staff		3	2%
Happy residents		1	1%
Personal care		1	1%
	Total	102	100%



Discussing pain in knee: Why Selected			
	Count	%	
Caring staff	30	26%	
Helpful	14	12%	
Physical therapy	14	12%	
All are the same	11	9%	
Fitness/exercise	7	6%	
Assistance when needed	6	5%	
Medical services	6	5%	
Wellness check	5	4%	
Appealing photo	4	3%	
Nurse on staff	4	3%	
Answering questions	3	3%	
Massage therapy	3	3%	
Nurse is listening	2	2%	
Personal care	2	2%	
Type care available	2	2%	
Interaction	1	1%	
Resident in control	1	1%	
Therapist on site	1	1%	
Total	116	100%	



APPEAL OF IMAGES OF CARE BEING GIVEN BY AGE GROUP





Assisting with medication

Age did not have a statistically significant impact on image preference among <u>Prospects</u>. Influencer results were mixed with the image of a staff member assisting with medication the most preferred image. The image of staff assisting with medication was preferred among <u>Influencers</u> responding (44%) on behalf of a family member or friend age 75 to 79.





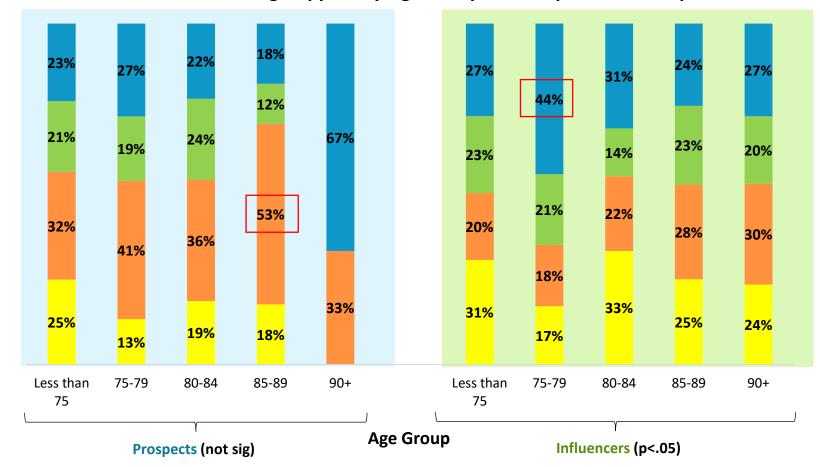
Assisting with jewelry



Checking heartrate



Discussing pain in knee





APPEAL OF IMAGES OF CARE BEING GIVEN BY DESIRE TO BE WITH OTHERS





Assisting with medication

<u>Prospects</u> who prefer not to eat alone (37%), have a strong sense of camaraderie (42%), who consider themselves to be "people persons," and/or feel safe and secure rated the image of the staff member assisting with medication the most appealing. <u>Influencers</u> (38%) also preferred the image of the staff member assisting with medication.



Assisting with jewelry



Checking heartrate



Discussing pain in knee





Influencers



CHAPTER 11. PREFERRED IMAGES AND INFORMATION RELATED TO CARE SERVICES IN MARKETING MATERIAL



PREFERENCE FOR IMAGES AND INFORMATION RELATED TO CARE SERVICES IN MARKETING MATERIALS



Both <u>Prospects</u> (46%) and <u>Influencers</u> (53%) preferred to see photos of staff members providing care and a detailed list of care services provided in marketing materials. <u>Prospects</u> (45%) were more likely than <u>Influencers</u> (33%) to want a detailed list of care services.

ITEMS

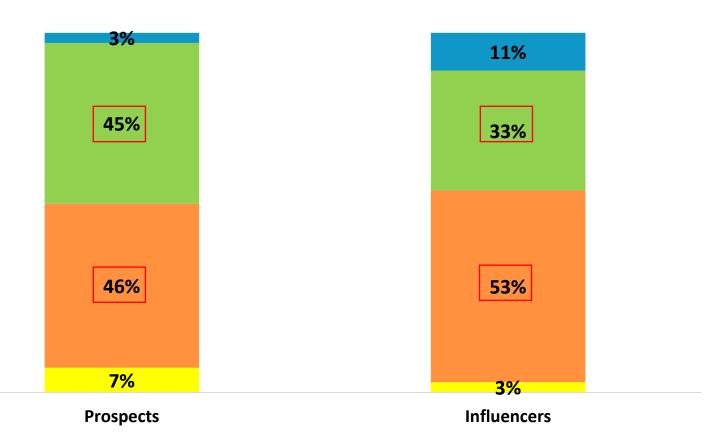
Photos of staff members providing care to current residents

A detailed list of care services provided at the community

Photos of staff members providing care AND a detailed list of care services provided

I don't want to see anything relative to on-site care services in the marketing materials

Exhibit 36. Preferred Items to See in Marketing Material, Overall Preference by Respondent Group (p<.001)





PREFERENCE FOR PHOTOS AND INFORMATION RELATED TO CARE SERVICES IN MARKETING MATERIAL BY DESIRE TO BE WITH OTHERS



<u>Prospects</u> (52% to 63%), with the exception of those who felt safe and secure, preferred photos of staff members providing care and a detailed list of care services provided. <u>Prospects</u> who indicated they feel safe and secure (49%) preferred to only see a detailed list of care services provided at the community. <u>Influencers</u> representing someone who desires to be with others (48% to 59%) preferred to see photos of staff members providing care and a detailed list of care services provided.

ITEMS

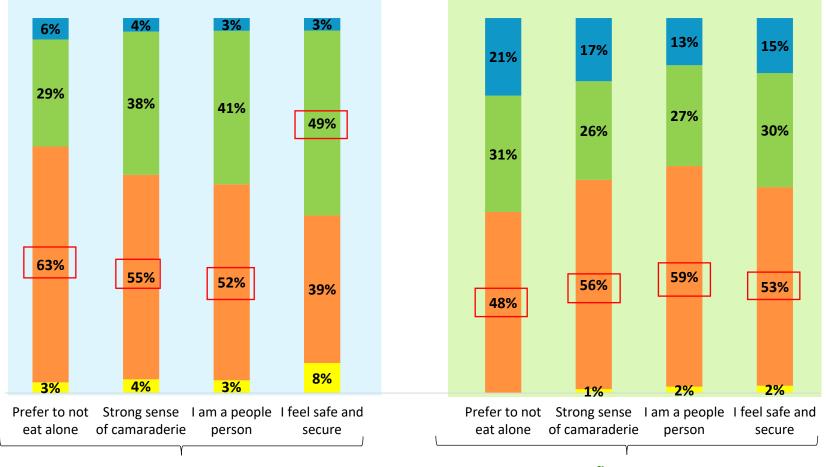
Photos of staff members providing care to current residents

A detailed list of care services provided at the community

Photos of staff members providing care AND a detailed list of care services provided

I don't want to see anything relative to on-site care services in the marketing materials

Exhibit 37. Image Appeal by Desire to Be with Others and Respondent Group





CHAPTER 12. PREFERRED ITEMS RELATED TO PRIVATE APARTMENTS IN MARKETING MATERIAL



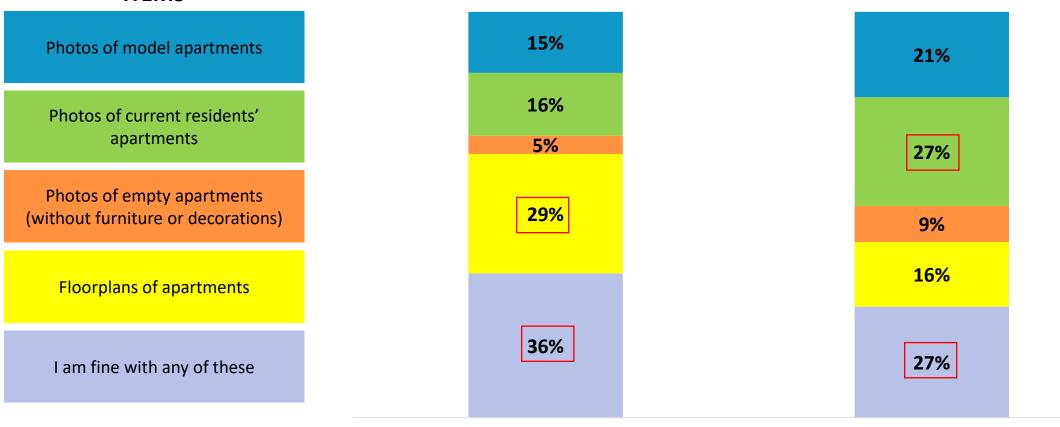
PREFERENCE FOR PHOTOS AND INFORMATION ABOUT PRIVATE ProMatura Apartments in Marketing Material by desire to be with others



The largest proportion of **Prospects** did not have a preference for any specific image (36%) and were fine with any of the images. The second largest proportion (29%) wanted to see floorplans of apartments. Influencers (27%) were fine with any of the options, and 27% wanted to see photos of current residents' apartments.

Exhibit 38. Preferred Items to See Related to Private Apartment, Overall Preference by Respondent Group (p<.001)

ITEMS



Influencers **Prospects**



PREFERENCE FOR PHOTOS AND FLOORPLANS OF APARTMENTS BY MARITAL STATUS



<u>Prospects</u> who were single, never married (48%), showed the greatest preference for floorplans of apartments. <u>Influencers</u> (71%) who were in a domestic partnership preferred to see photos of current residents' apartments. <u>Prospects</u> who were married, widowed, or divorced were mostly fine with any of the options. Marital status, did not have a significant impact on preference among <u>Influencers</u>. Among all respondents the age, health status, presence of limitations, and household income did not impact preference for images of potential residences.

ITEMS

Photos of model apartments

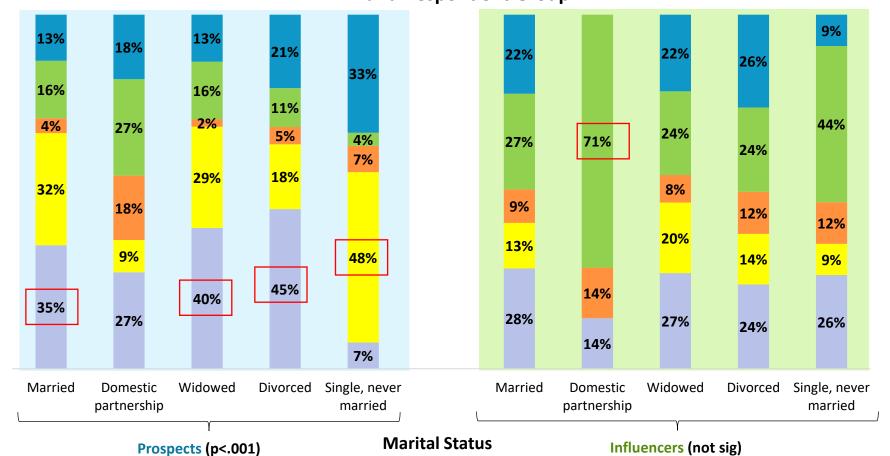
Photos of current residents' apartments

Photos of empty apartments (without furniture or decorations)

Floorplans of apartments

I am fine with any of these

Exhibit 39. Preferred Items to See Related to Private Apartment by Marital Status and Respondent Group





CHAPTER 13. IMAGES OF FULL KITCHEN



APPEAL OF IMAGES OF FULL KITCHEN



Respondents were shown two images of a full kitchen and asked to identify which image was most appealing. Of the two images, the image of the kitchen without a person was most appealing among both <u>Prospects</u> (62%) and <u>Influencers</u> (54%). Preferences for the images was not influenced by the prospects age, marital status, health status, household income, or social setting preferences.

Exhibit 40. Overall Image Appeal by Respondent Group (p<.005)



Kitchen without person

62% 38%

54%



Kitchen with person

46%



PROSPECTS' COMMENTS ABOUT IMAGES OF A KITCHEN WITH AND WITHOUT A PERSON IN IT



The most frequent reason 35% of 351 <u>Prospects</u> selected the kitchen without a person in it, was because it did not have a person in the kitchen. You tend to look more at the person than the kitchen.



Kitchen without person



Kitchen with person

Kitchen, No person: Why Selected		
	Count	%
Don't need to see a person	123	35%
More organized/neat	33	9%
Basic kitchen	26	7%
Can see kitchen set up	24	7%
Clean kitchen	23	7%
Too cluttered	23	7%
All photos are good	16	5%
Gives idea of size	16	5%
Better view of kitchen	12	3%
Both are the same	12	3%
I don't cook	9	3%
Appealing	7	2%
Available appliances	4	1%
Looks larger	4	1%
Lovely kitchen	4	1%
Any are okay	3	1%
Need a full kitchen	3	1%
See myself in apartment	3	1%
Bright	2	1%
Has everything you need	1	0.3%
It looks real	1	0.3%
Looks small	1	0.3%
What a kitchen should like	1	0.3%
Total	351	100%

Kitchen with person: Why Selected		
	Count	%
Shows a person baking	178	76%
Looks homey	16	7%
Both are the same	6	3%
Show size of kitchen	6	3%
Attractive kitchen	4	2%
More personal	4	2%
Can see myself there	3	1%
Don't like either	3	1%
Full kitchen	3	1%
Like to cook	3	1%
Too cluttered	3	1%
Not appealing	2	1%
Area is small	1	0.4%
Clean	1	0.4%
Full size range	1	0.4%
Functional kitchen	1	0.4%
Total	235	100%



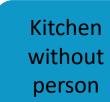
APPEAL OF IMAGES OF A FULL KITCHEN WITH AND WITHOUT A PERSON IN IT BY DESIRE TO BE WITH OTHERS



The image of the kitchen without a person in it was preferred by a majority of Prospects, (52% to 61%), and by Influencers responding on behalf of a family member or friend who agreed they are a "people person" (54%) or agreed they feel safe and secure (60%).

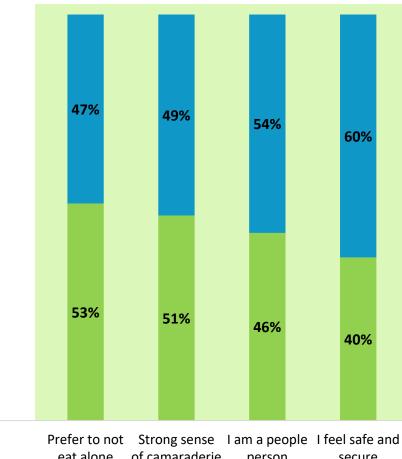
Exhibit 41. Image Appeal by Desire to be With Others and Respondent Group





Kitchen







CHAPTER 14. PREFERENCE OF APARTMENT PHOTO VS VIDEO



PREFERENCE FOR A PHOTO OR VIDEO OF AN APARTMENT



76

Respondents were shown a photo and a video of an apartment and asked which was most appealing to them. Of the two options, both were essentially equally appealing among <u>Prospects</u> (50% to 50%) and <u>Influencers</u> (49% to 51%).

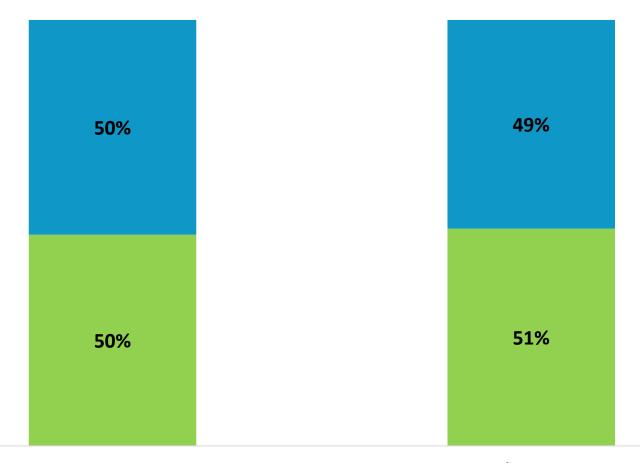
Exhibit 42. Apartment Photo vs. Video, Overall Preference by Respondent Group (not sig)



Photo



Video



Prospects Influencers



PROSPECTS' COMMENTS ABOUT PHOTOS VS VIDEOS OF APARTMENTS



Fifty-eight percent or 157 <u>Prospects</u> who selected the photo stated it was easier to view and 84% of the 263 <u>Prospects</u> who selected the video said the video was better.



Photo

Video



Photo: Why Selected Count % **58%** Photo is easier to view 157 Don't need a video 52 19% Shows layout 22 8% Shows everything 16 6% Both are good 4% 11 Prefer video 2% Clean/neat 1% **Appealing** 1% Larger view 0.4% Need a person in photo 0.4% Prefer still video 0.4% Total 272 100%

Video: Why Selected		
	Count	%
Video is better	263	84%
Shows layout	25	8%
Better view	15	5%
Both are the same	8	3%
Colorful	1	0.3%
Like visual	1	0.3%
Total	313	100%



PREFERENCE FOR A PHOTO OR VIDEO OF AN APARTMENT BY MARITAL STATUS



Prospects who were married (54%) preferred the video. The majority (55% to 74%) of the four groups who were not married preferred the photo. Marital status of the Prospect did not have a significant impact on preference among **Influencers**.

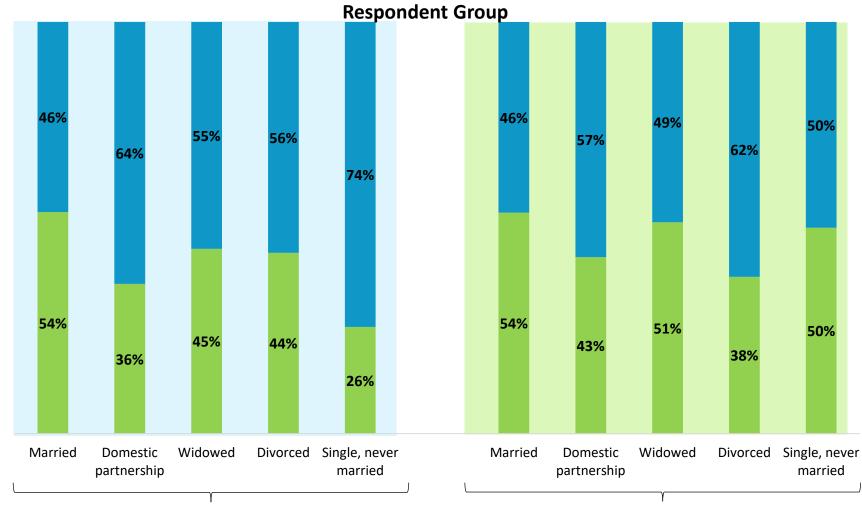
Exhibit 43. Preference of Apartment Photo vs. Video by Marital Status and



Photo



Video



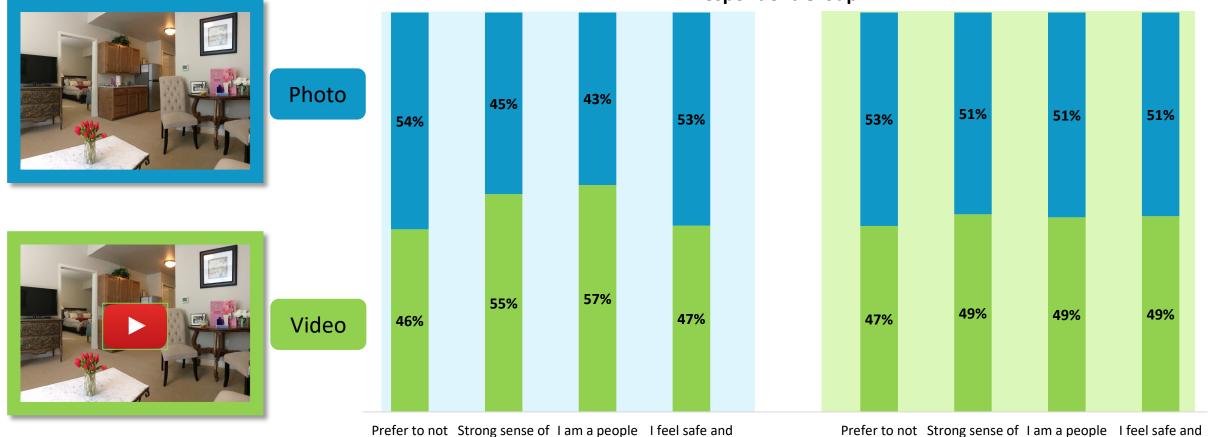


PREFERENCE FOR A PHOTO OR VIDEO OF AN APARTMENT BY DESIRE TO BE WITH OTHERS



<u>Prospects</u> who prefer to not eat alone or who feel safe and secure preferred the photo the most. <u>Prospects</u> with a strong sense of camaraderie and who considered themselves to be "people persons" preferred the video. <u>Influencers</u> preferred each image nearly equally, showing slightly greater preference for the photo.

Exhibit 44. Preference of Photo or Video by Desire to Be With Others and Respondent Group



person.

secure.

eat alone

camaraderie

Prospects Influencers

eat alone

person.

secure.

79

camaraderie



CHAPTER 15. IMAGES OF RECEPTION DESK



APPEAL OF IMAGES OF A RECEPTION DESK AND LOBBY WITH AND WITHOUT PEOPLE



Respondents were asked which of two images of a reception desk was most appealing to them. Of the two images, the image of the lobby with people in it was essentially equally appealing to both <u>Prospects</u> (78%) and <u>Influencers</u> (79%). Preferences for the images were not influenced by the age, health, marital status, presence of limitations, household income, or preferences for social settings of the respondent.



Lobby no people



Lobby with people

Exhibit 45. Overall Image Appeal by Respondent Group (not sig)



Prospects Influencers 81



PROSPECTS' COMMENTS ABOUT IMAGES OF RECEPTION DESK WITH AND WITHOUT PEOPLE



The most frequent reason why 189 <u>Prospects</u> (36% of 528) selected the image of the lobby with people was because the image shows people. Eighty-five percent of the 623 respondents who answered this question chose the lobby with people.



Lobby no people

Lobby no people: Why	Selecte	d
	Count	%
Don't need people	37	39%
Better view	14	15%
Shows reception area	11	12%
Both are good	8	8%
Appealing	7	7%
Colorful	5	5%
Clean visual	4	4%
Looks more organized	2	2%
More inviting	2	2%
Too cluttered	2	2%
Atmosphere	1	1%
Prefer a model	1	1%
Quiet	1	1%
Total	95	100%

Lobby with people

Lobby with people: Why Selected		
	Count	%
Photo shows people	189	36%
Shows reception area with staff	71	13%
Helpful staff	37	7%
Shows activity	37	7%
Better color/quality	35	7%
Friendly/inviting	26	5%
Interaction with employee	25	5%
Appears more welcoming	24	5%
Don't like first picture	15	3%
Better view	12	2%
Looks warmer	12	2%
Shows size	10	2%
Both are good	8	2%
Better perspective	7	1%
Lighting is better	6	1%
Looks personal	5	1%
Clean/spacious	3	1%
Look like a hotel	2	0.4%
More inviting	1	0.2%
Neutral settings	1	0.2%
Nice lobby	1	0.2%
Poor lighting	1	0.2%
Total	528	100%



CHAPTER 16. IMAGES OF FITNESS CENTER



APPEAL OF IMAGES OF FITNESS CENTER WITH AND WITHOUT PEOPLE



The image of the fitness center with people, was chosen by both **Prospects** (54%) and **Influencers** (63%).

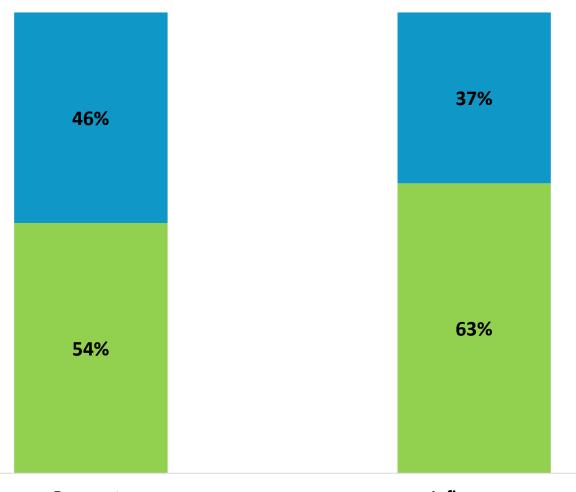


Fitness Center Without People



Fitness Center with people

Exhibit 46. Overall Image Appeal by Respondent Group (p<.005)



Prospects Influencers 84



PROSPECTS' COMMENTS ABOUT IMAGES OF FITNESS CENTER



Sixty-one percent of the 603 people who selected an image chose the image with people in it. The most frequent reason why <u>Prospects</u> selected the image with people was because it shows the gym equipment being used.



Fitness Center Without People



Fitness Center with people

Without people: Why Selected		
	Count	%
Can see equipment	80	34%
Don't need a person	75	32%
Both are the same	22	9%
Exercise/fitness center	15	6%
Clean/organized	11	5%
Appealing	7	3%
Availability	4	2%
Better view of area	4	2%
Person preferred	4	2%
Empty gym	3	1%
Good picture	2	1%
Not enough space	2	1%
Can see myself in the picture	1	0.4%
Cannot use this equipment	1	0.4%
Good view of facilities	1	0.4%
Looks open	1	0.4%
Too cluttered	1	0.4%
Total	234	100%

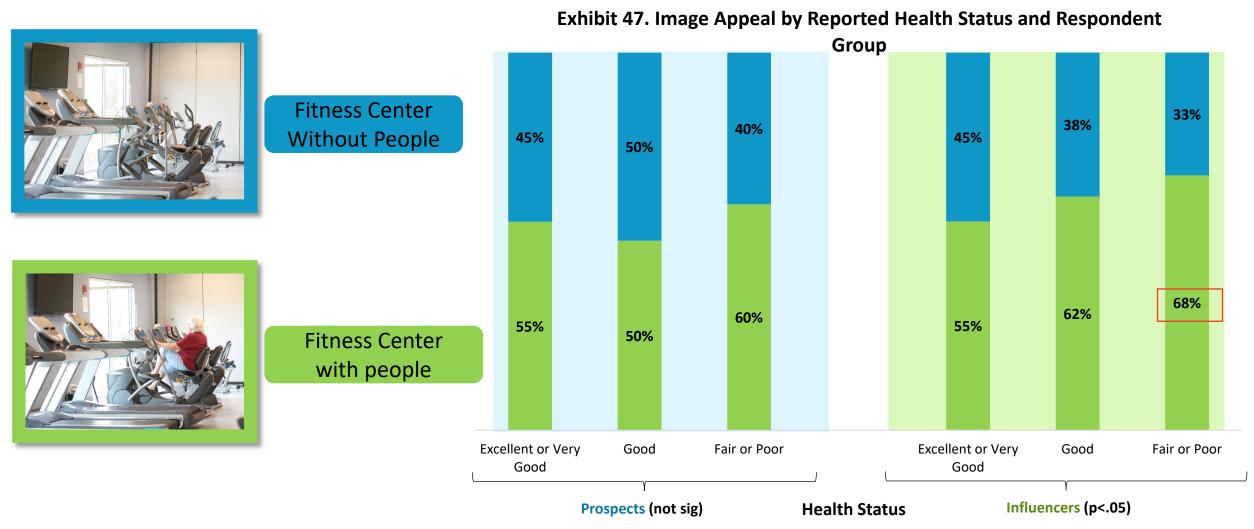
With People: Why Selected		
tituit copiei titily co	Count	%
Gym equipment being used	180	49%
Shows a person	147	40%
Both are good	17	5%
Active people	9	2%
Can see myself there	4	1%
Better view of area	3	1%
Shows size of room	3	1%
Photos not good	2	1%
Additional of equipment available	1	0.3%
Less cluttered	1	0.3%
Looks comfortable	1	0.3%
Too cluttered	1	0.3%
Total	369	100%



APPEAL OF IMAGES OF FITNESS CENTER WITH AND WITHOUT PEOPLE BY REPORTED HEALTH STATUS



Health status did not have a significant impact on image preference among <u>Prospects</u>. Fifty to 60% of <u>Prospects</u> preferred the image of the fitness center with people. <u>Influencers</u>, (55% to 68%) however, rated the image of the fitness center with people, to be the most appealing across all health statuses, especially so among <u>Influencers</u> responding on behalf of a family member or friend with fair or poor health (68%).

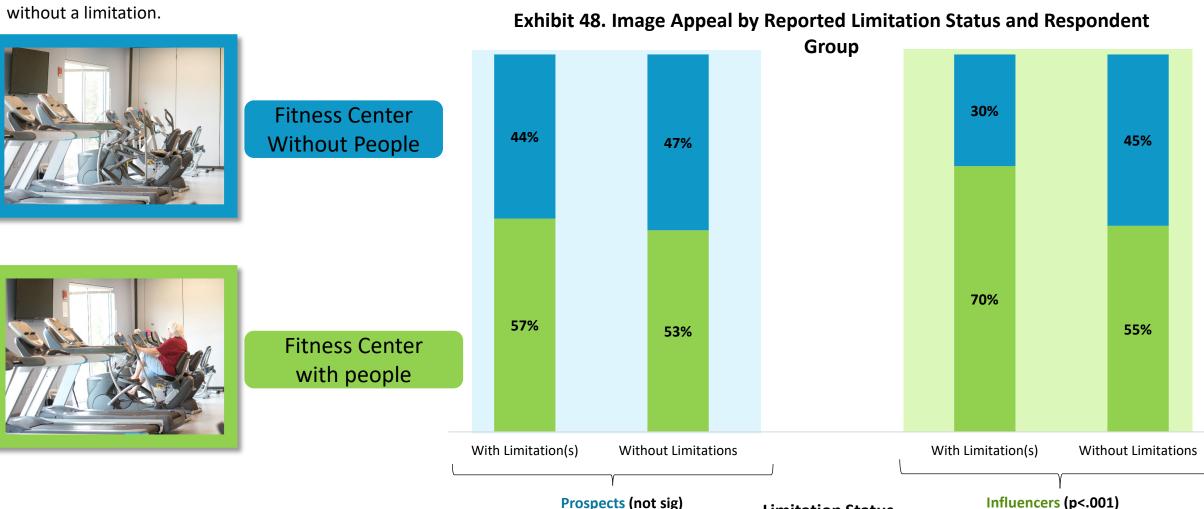




APPEAL OF IMAGES OF FITNESS CENTER WITH AND WITHOUT PEOPLE BY REPORTED LIMITATION STATUS



Limitations in abilities did not have a significant impact on image preference among <u>Prospects</u> among whom 57% of those with limitations and 53% without limitations chose the fitness center with people. <u>Influencers</u> preferred the image of the fitness center with people regardless of the limitation status of the family member or friend for whom they were responding, especially so among those responding on behalf of someone with a limitation.



Limitation Status

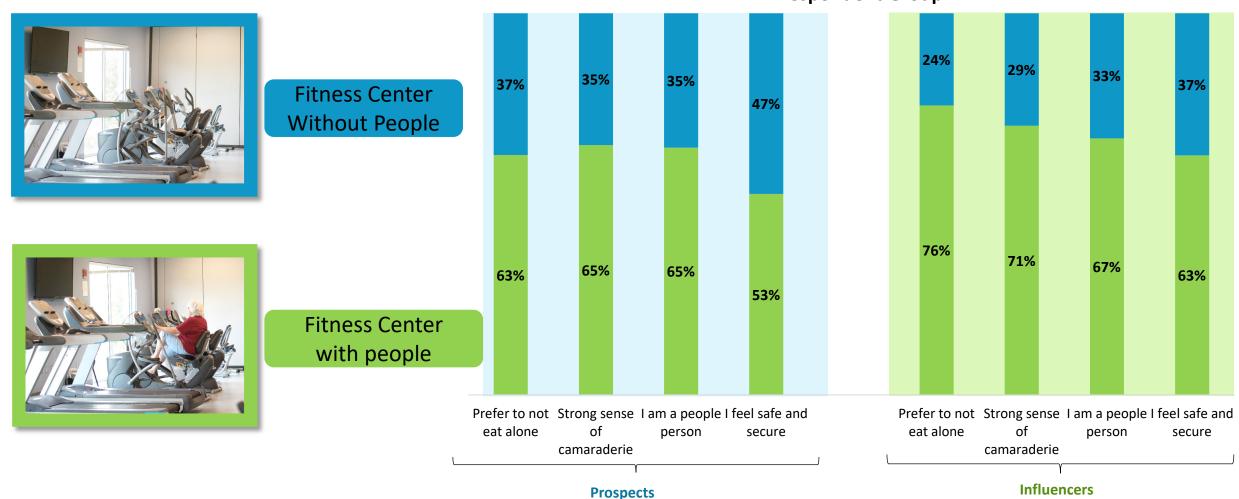


APPEAL OF IMAGES OF FITNESS CENTER WITH AND WITHOUT PEOPLE BY DESIRE TO BE WITH OTHERS



<u>Prospects</u> who prefer to be with other people (63% to 65%) and <u>Influencers</u> who prefer to be with other people (67% to 76%) preferred the image of the fitness center with people.

Exhibit 50. Image Appeal by Desire to be With Other People and Respondent Group





CHAPTER 17. IMAGES OF PHYSICAL THERAPY/REHAB CENTERS



APPEAL OF IMAGES OF PHYSICAL THERAPY/REHAB WITH AND WITHOUT PEOPLE BY RESPONDENT GROUP



90

Respondents were shown two images of a physical therapy/rehab room and asked which image was most appealing. The image with people was most appealing among both <u>Prospects</u> (66%) and <u>Influencers</u> (72%).

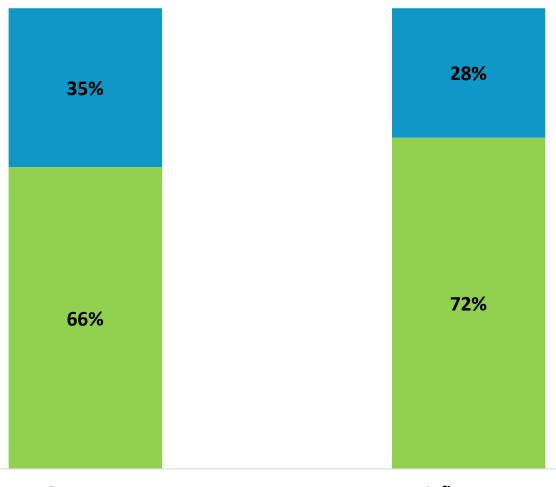
Exhibit 51. Overall Image Appeal by Respondent Group (p<.01)



No people

With

People





Prospects Influencers



PROSPECTS' COMMENTS ABOUT IMAGES OF PHYSICAL THERAPY/REHAB WITH AND WITHOUT PEOPLE



The image without people was selected by 154 respondents and the image with people was selected by 381 respondents. The most frequent reason Prospects selected the image with people, was because it shows the equipment in use.



No people



With People

No people: Why Selected		
	Count	%
Don't need a person	30	19%
Both are the same	16	10%
Photo of facility	15	10%
Clean/organized	14	9%
Don't want to see wheelchairs/walkers	13	8%
Equipment available	12	8%
Like the empty one	11	7%
Easier to see	8	5%
Too depressing	6	4%
Less clutter	5	3%
Activity	4	3%
Can see myself there	4	3%
Don't want PT in a facility	3	2%
Less depressing	3	2%
Too many people	3	2%
Doesn't look crowded	2	1%
Everyone doesn't need those services	2	1%
Like a picture	1	1%
Like to know what's available	1	1%
The people don't look old	1	1%
Tota	154	100%

People: Why Selected		
	Count	%
Shows equipment in use	97	25%
Showing people in action	95	25%
Active therapy	56	15%
Need to show people	26	7%
Activity shown	25	7%
Helping those who need it	23	6%
Disable/elderly using equipment	19	5%
Both are good	13	3%
Interaction with each other	8	2%
Better idea of use	5	1%
Full service	5	1%
Well staffed	5	1%
Can see myself there	1	0.3%
Include a therapist in the photo	1	0.3%
Shows they care	1	0.3%
There is something for everyone	1	0.3%
Total	381	100%



APPEAL OF IMAGES OF PHYSICAL THERAPY/REHAB WITH AND WITHOUT PEOPLE BY REPORTED HEALTH STATUS



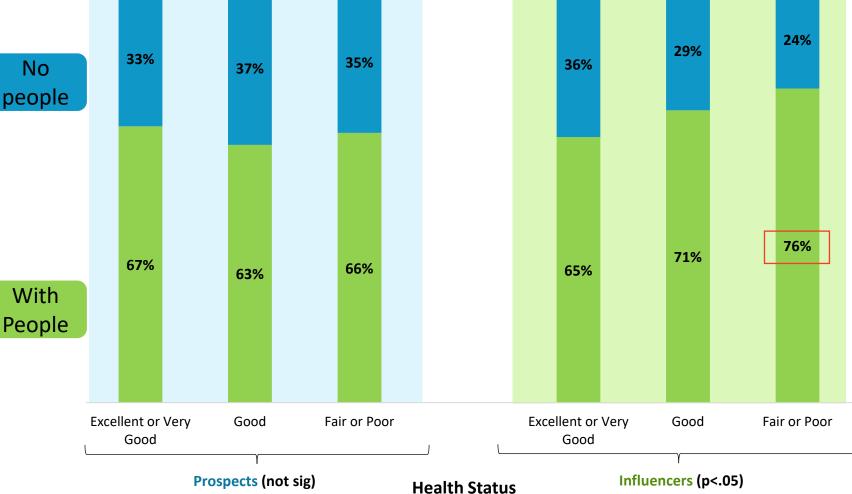
Health status did not have a significant impact on image preference among **Prospects**. **Influencers** preferred the image with people across all health statuses, especially among Influencers responding on behalf of a family member or friend with a fair or poor health status.

Exhibit 52. Image Appeal by Reported Health Status and Respondent Group









92

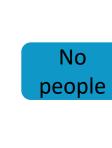


APPEAL OF IMAGES OF PHYSICAL THERAPY/REHAB ROOM BY REPORTED LIMITATION STATUS



Presence of a limitation in abilities did not have a significant impact on image preference among Prospects. Between 64% and 66% preferred the image of the physical therapy room with people in it. Influencers preferred the image with people especially so among Influencers responding on behalf of a family member or friend with a limitation (78%) compared to those without limitations (65%).







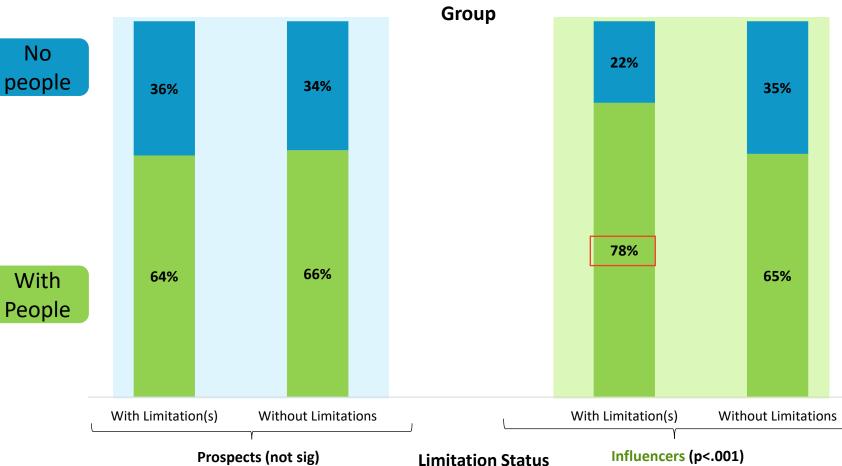


Exhibit 53. Image Appeal by Reported Limitation Status and Respondent



APPEAL OF IMAGES OF PHYSICAL THERAPY/REHAB ROOM WITH OR WITHOUT PEOPLE BY INCOME



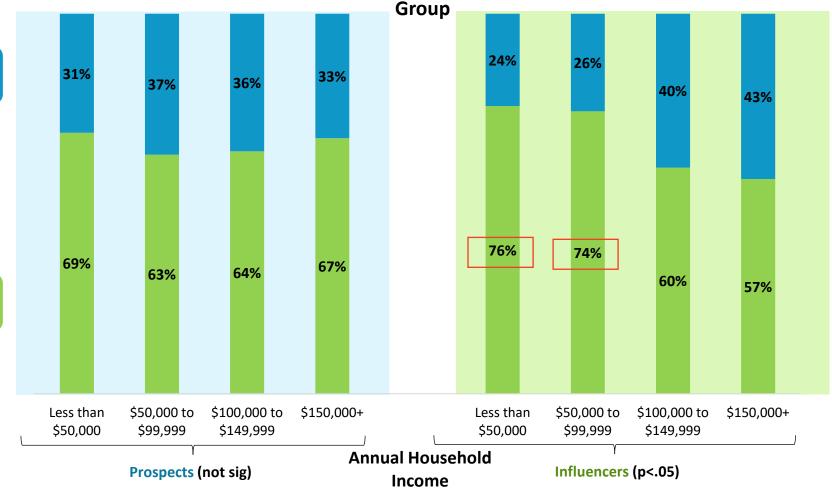
Income did not have a significant impact on image preference among Prospects. Between 63% and 69% of <u>Prospects</u> in each income group preferred the image with people. <u>Influencers</u> preferred the image with people, especially so among <u>Influencers</u> responding on behalf of a family member or friend with less than \$50,000 or \$50,000 to \$99,999 annual household income. A smaller proportion of those in the income group of \$100,000 or more (57% to 60%) preferred the image with people.





With People

Exhibit 54. Image Appeal by Annual Household Income and Respondent





APPEAL OF IMAGES OF PHYSICAL THERAPY/REHAB BY DESIRE TO BE WITH OTHERS



Prospects and **Influencers** who prefer to be with others chose the image with people about three to one (75% to 78%).

Exhibit 55. Image Appeal by Desire to Be With Others and Respondent Group

19%

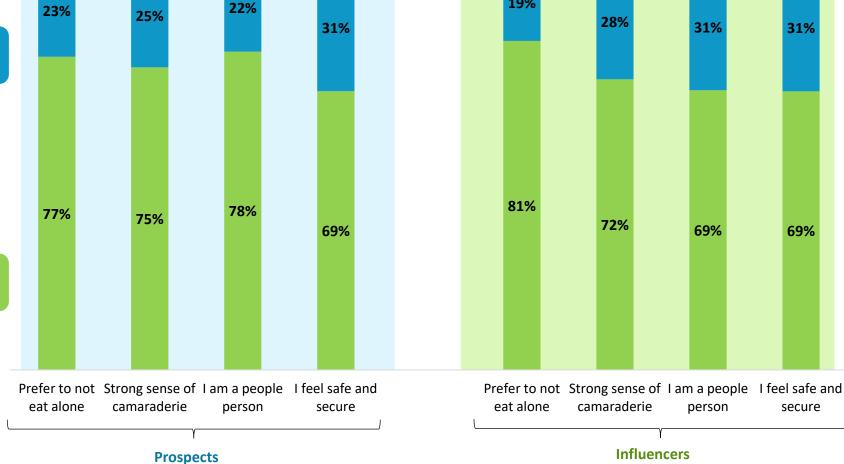




With

People





95



CHAPTER 18. IMAGES OF DINING ROOMS



APPEAL OF IMAGES OF DINING ROOMS WITH AND WITHOUT PEOPLE



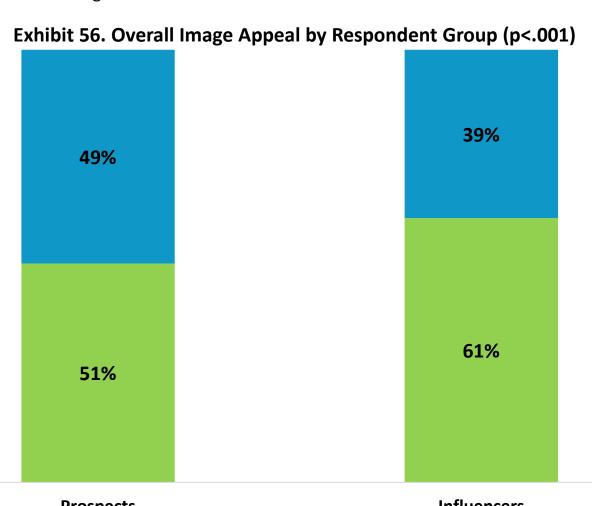
Respondents were shown two images of a dining room and asked which image was most appealing. The image of dining with people in it was rated the highest among both <u>Prospects</u> (51%) and <u>Influencers</u> (61%). The preferences among <u>Prospects</u> were nearly equally split between the two images: without people (49%) and with people dining (51%). The difference in image preference between <u>Prospects</u> and <u>Influencers</u> was significant. The obvious recommendation is to have more than one image of the dining area.



Dining without people



Dining with people



Prospects Influencers 97



PROSPECTS' COMMENTS ABOUT **IMAGES OF DINING ROOMS WITH AND WITHOUT PEOPLE**



The most frequent reason why 142 (49%) out of 291 Prospects selected dining with people, was that it shows people. Forty percent of the Respondents who chose dining without people, stated "Don't need to show people."

Dining without people: Why Selected



Dining without people



Dining with people

Dining Without people: With	, sciectet	
	Count	%
Don't need to show people	112	40%
Beautiful/appealing dining room	32	12%
A fuller view of the room	22	8%
Better view	22	8%
Both are the same	16	6%
Don't like picture one	15	5%
Looks better empty	12	4%
Clean/well maintained	11	4%
Need to show people	11	4%
Better of the two	4	1%
Easier to see dining room	4	1%
Better lighting	3	1%
Can see myself there	3	1%
Don't like either	3	1%
Quiet/calming	3	1%
Shows décor	3	1%
Just show room	1	0.4%
Total	277	100%

Better to show people Shows you have choices since there is a menu More personable Could have more people Both are good It's a couple More appealing Can see myself there More comfortable Restaurant feel Gives scale to the dining room More life like Casual dress 142 49 49 49 49 49 49 49 49 49 49 49 49 49	Dining with people: Why Selected		
Shows you have choices since there is a menu 52 18 More personable 11 4 Could have more people 10 3 Both are good 9 3 It's a couple 9 3 More appealing 9 3 Can see myself there 5 2 More comfortable 5 2 Restaurant feel 4 1 Gives scale to the dining room 4 1 Beautiful/appealing dining room 4 1 More life like 4 1 Casual dress 3 1	%		
More personable 11 4 Could have more people 10 3 Both are good 9 3 It's a couple 9 3 More appealing 9 3 Can see myself there 5 2 More comfortable 5 2 Restaurant feel 4 1 Gives scale to the dining room 4 1 Beautiful/appealing dining room 4 1 More life like 4 1 Casual dress 3 1	9%		
Could have more people 10 3 Both are good 9 3 It's a couple 9 3 More appealing 9 3 Can see myself there 5 2 More comfortable 5 2 Restaurant feel 4 1 Gives scale to the dining room 4 1 Beautiful/appealing dining room 4 1 More life like 4 1 Casual dress 3 1	3%		
Both are good 9 3 It's a couple 9 3 More appealing 9 3 Can see myself there 5 2 More comfortable 5 2 Restaurant feel 4 1 Gives scale to the dining room 4 1 Beautiful/appealing dining room 4 1 More life like 4 1 Casual dress 3 1	%		
It's a couple 9 3 More appealing 9 3 Can see myself there 5 2 More comfortable 5 2 Restaurant feel 4 1 Gives scale to the dining room 4 1 Beautiful/appealing dining room 4 1 More life like 4 1 Casual dress 3 1	%		
More appealing 9 3 Can see myself there 5 2 More comfortable 5 2 Restaurant feel 4 1 Gives scale to the dining room 4 1 Beautiful/appealing dining room 4 1 More life like 4 1 Casual dress 3 1	%		
Can see myself there 5 2 More comfortable 5 2 Restaurant feel 4 1 Gives scale to the dining room 4 1 Beautiful/appealing dining room 4 1 More life like 4 1 Casual dress 3 1	%		
More comfortable 5 2 Restaurant feel 4 1 Gives scale to the dining room 4 1 Beautiful/appealing dining room 4 1 More life like 4 1 Casual dress 3 1	%		
Restaurant feel 4 1 Gives scale to the dining room 4 1 Beautiful/appealing dining room 4 1 More life like 4 1 Casual dress 3 1	%		
Gives scale to the dining room 4 1 Beautiful/appealing dining room 4 1 More life like 4 1 Casual dress 3 1	%		
Beautiful/appealing dining room 4 1 More life like 4 1 Casual dress 3 1	%		
More life like 4 1 Casual dress 3 1	%		
Casual dress 3 1	%		
5 -	%		
Active environment 3 1	%		
	%		
More inviting 2 1	%		
Less sterile looking 2 1	%		
Getting to eat with others 2 1	%		
Actual service 2 1	%		
Atmosphere 2 1	%		
Better lighting 2 1	%		
Shows how the room is used 1 0.	3%		
Clean/well maintained 1 0.	3%		
A meal in the photo would be nice 1 0.	3%		
Can keep your lifestyle 1 0.	3%		
Could have table for two 1 0.	3%		
Total 291 10	0%		



APPEAL OF IMAGES OF DINING ROOMS WITH AND WITHOUT PEOPLE **BY AGE GROUP**

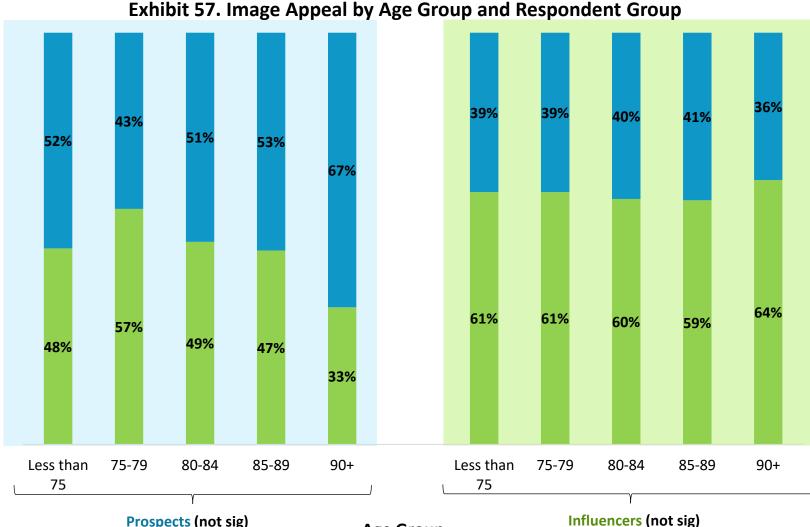


Although age did not have a significant impact on image preference, **Prospects** less than 75 years of age and those 80+ years of age showed greater preference for the dining image without people. Influencers preferred the dining image with people across all age segments.



Dining without people







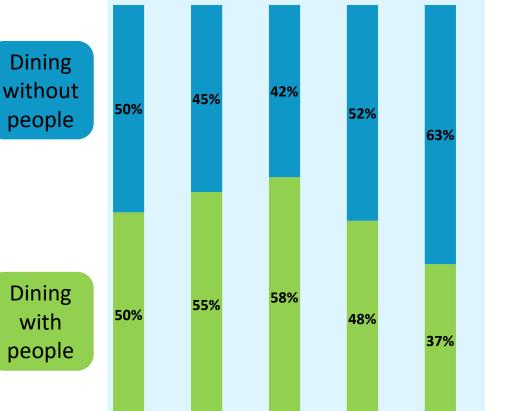
APPEAL OF IMAGES OF DINING ROOMS WITH AND WITHOUT PEOPLE BY MARITAL STATUS



Although marital status did not have a significant impact on image preference, <u>Prospects</u> who were divorced, or single never married, showed greater preference for dining without people.

Exhibit 58. Image Appeal by Marital Status and Respondent Group



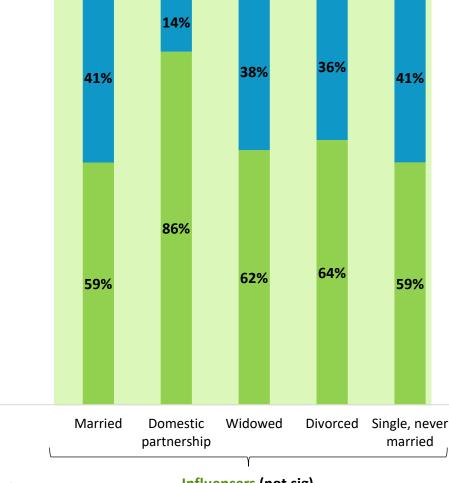


Widowed

Domestic

partnership

Married





Divorced Single, never

married



APPEAL OF IMAGES OF DINING ROOMS WITH AND WITHOUT PEOPLE BY INCOME



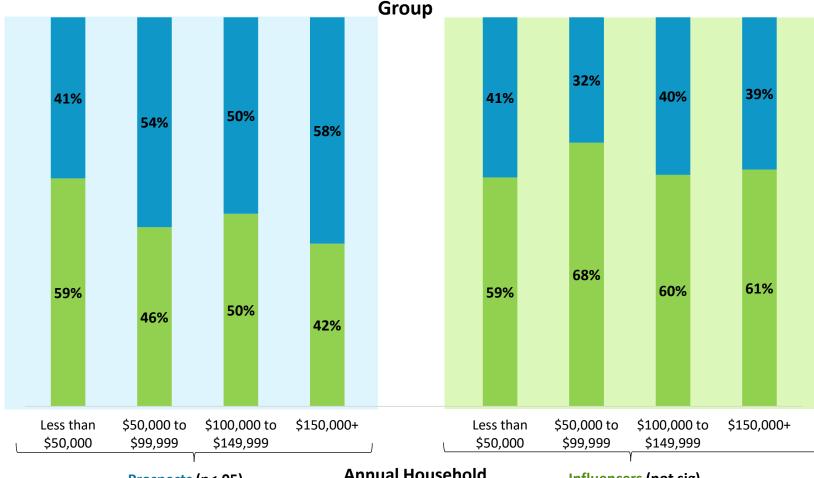
Prospects with annual household incomes of \$50,000 to \$99,999 and \$150,000+ preferred the image of dining without people the most. Prospects with \$100,000 to \$149,999 annual household income found each image equally appealing. Prospects with less than \$50,000+ annual income preferred the image with people. Income did not have a significant impact on image preference among Influencers.



Dining without people



Exhibit 59. Image Appeal by Annual Household Income and Respondent





APPEAL OF IMAGES OF DINING ROOMS WITH AND WITHOUT PEOPLE BY SOCIAL SETTING PREFERENCE



Preference for group size in a social setting ranged from individual to large groups of 10 or more people did not have a significant impact on image preference. The largest proportion of both **Prospects** and **Influencers** preferred the image with people regardless their group size selected.

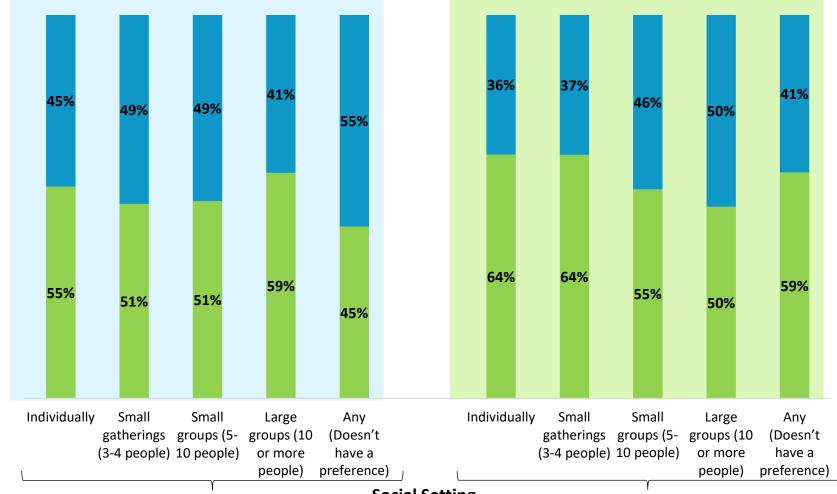
Prospects (not sig)

Exhibit 60. Image Appeal by Social Setting Preference and Respondent Group



Dining without people

Dining with people







APPEAL OF IMAGES OF DINING ROOMS WITH AND WITHOUT PEOPLE BY DESIRE TO BE WITH OTHERS



<u>Prospects</u> who desire to be with others preferred the image with people (56% to 60%), except among <u>Prospects</u> who indicated they felt safe and secure. Prospects who indicated they felt safe and secure found the images of dining without people and dining with people equally appealing. Influencers preferred the image with people.

Exhibit 61. Image Appeal by Desire to be With Others and Respondent Group

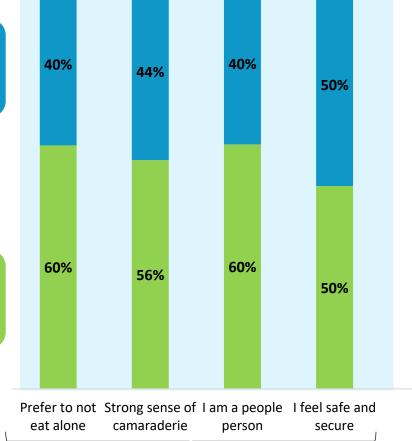


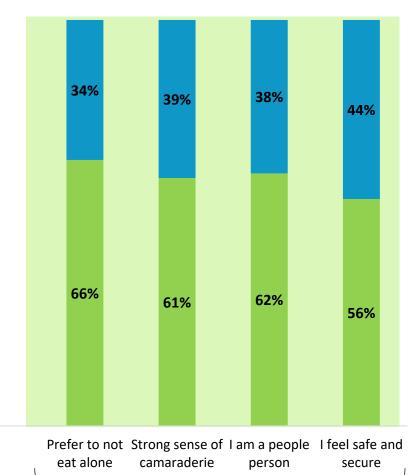


Dining

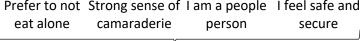
with

people









Influencers



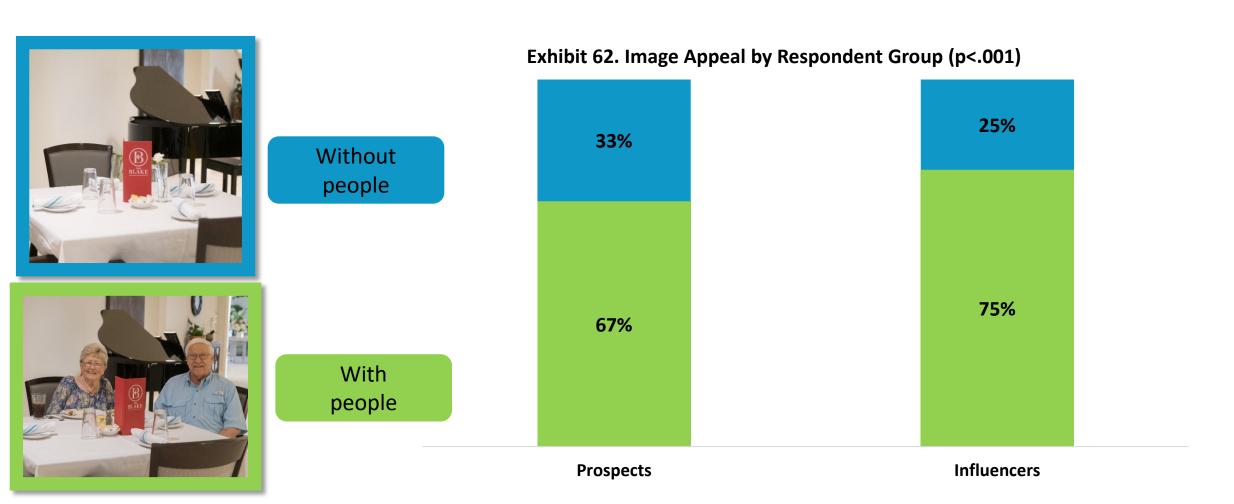
CHAPTER 19. IMAGES OF DINING ROOMS BRIGHT TONES



APPEAL OF IMAGES OF DINING ROOMS WITH AND WITHOUT PEOPLE



Respondents were shown two images of a dining room one without people in it and the other with people and asked which image was most appealing to them. The image with people was preferred by two-thirds of <u>Prospects</u> and three-fourths of <u>Influencers</u> (75%).





PROSPECT COMMENTS ABOUT IMAGES OF DINING ROOMS WITH AND WITHOUT PEOPLE



The most frequent reason given as to why 128 (34%) out of 380 <u>Prospects</u> selected the image with people was because it shows people. The reason given for the image without people was chosen was because it didn't show people. A total of 142 (27%) respondents chose the image without people. Try to ensure each resident has the opportunity to select their dining choice. Be cognizant of established groups (also known as cliques), who are reticent to welcome new members. Best to ask them in private so that the new resident will not be rebuffed in public.



Without people



With people

Percent of All Respondents Image Selection		
	Count	%
Without people	142	27 %
With people	380	73%
Total Number of Respondents	522	100%

Without people: Why No People Selected			
	Count	%	
No people	64	45%	
More focus on the space	13	9%	
Can see myself there	12	8%	
A fuller/more clear view of the room	9	6%	
Less clutter/more organized	9	6%	
Both are good	6	4%	
More inviting	6	4%	
More appealing	4	3%	
Attractive space	4	3%	
Peaceful	4	3%	
The piano	3	2%	
I see enough old people already	2	1%	
Amenities are what's important	2	1%	
Quiet	2	1%	
Comfortable	1	1%	
More interested in group dining	1	1%	
Total	142	100%	

With people: Why People Selected			
	Count	%	
Better to show people	128	34%	
Shows happy people	78	21%	
Eating together	70	18%	
Dining area being used	30	8%	
Friendly/smiling people	28	7%	
Both are good	17	4%	
Don't like either	7	2%	
Can relate more	6	2%	
Entertainment	5	1%	
Feels warmer with people	_ 5	1%	
Personable	4	1%	
First class	2	1%	
Total	380	100%	



APPEAL OF IMAGES OF DINING ROOMS WITH AND WITHOUT PEOPLE BY MARITAL STATUS



Prospects who were married, widowed, or divorced preferred the image with people. Prospects who were in a domestic partnership or single, never married preferred the image without people. Marital status did not have a significant impact on image preference among Influencers.

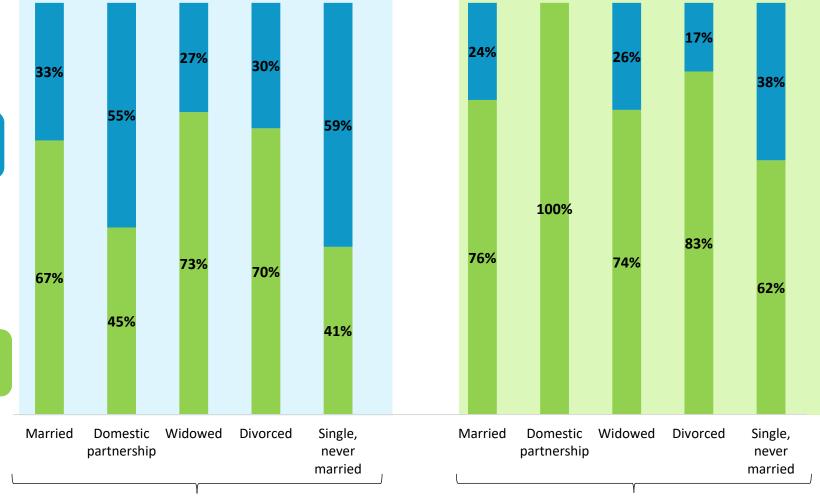
Exhibit 63. Image Appeal by Marital Status and Respondent Group



Without people



With people



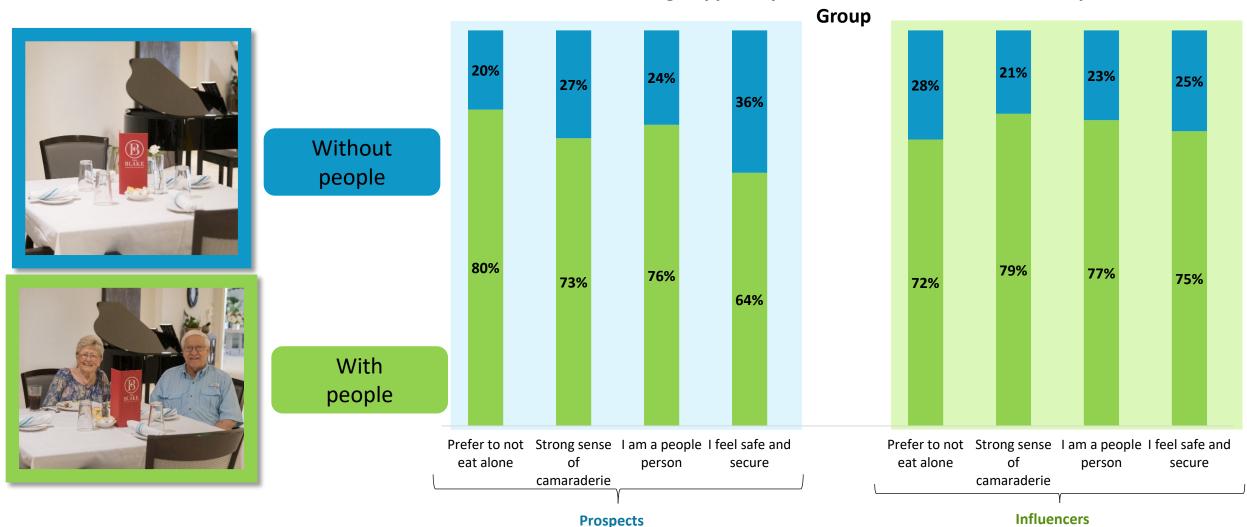


APPEAL OF IMAGES OF DINING ROOMS WITH AND WITHOUT PEOPLE BY DESIRE TO BE WITH OTHERS



More than 72% of the respondents who desire to be with others chose the image with people. Age, health status, presence of limitations in abilities, household income, and preferred social setting did not have an impact on preferred dining room settings.

Exhibit 64. Image Appeal by Desire to Be With Others and Respondent





CHAPTER 20. IMAGES OF DINING ROOMS CLOSE-UP VS WIDE-ANGLE



APPEAL OF IMAGES OF DINING ROOMS (CLOSE-UP VS WIDE ANGLE)



110

Respondents were shown a wide-angle and a close-up image of a dining room and asked which image was most appealing. The wide-angle image was chosen as more appealing among both <u>Prospects</u> (54%) and <u>Influencers</u> (63%).

Exhibit 65. Overall Image Appeal by Respondent Group (p<.005)



Wide-angle

54%

63%

37%



Close-up

46%

Influencers



PROSPECTS' COMMENTS ABOUT IMAGES OF DINING ROOMS CLOSE-UP VS WIDE ANGLE



The most frequent reason why 30% of 299 <u>Prospects</u> selected the wide-angle image was because it shows the size and layout of the dining room. And, the most frequent reason given why 16% of 272 <u>Prospects</u> selected the Close-up image, was because it seemed more intimate.



Wide-angle



Close-up

Wide-angle: Why Selected		
	Count	%
Shows size/layout	89	30%
Wider view is better	82	27%
Better view of room	45	15%
Large dining area	32	11%
Attractive room	18	6%
Clean/comfortable	7	2%
Multiple tables	6	2%
Looks like a restaurant	4	1%
Both are the same	3	1%
Brighter view	3	1%
Cheerful/appealing	3	1%
Doesn't look formal	2	1%
Elegant	2	1%
Group meals	1	0.3%
Group of tables	1	0.3%
Morel light	1	0.3%
Total	299	100%

Close-up: Why Selected			
	Count	%	
More intimate	43	16%	
Less cluttered	40	15%	
Too crowded	26	10%	
Can see individual tables	24	9%	
Better details	22	8%	
Can look out window	22	8%	
Cozy	21	8%	
Appealing	15	6%	
Close-up view	12	4%	
Better view	10	4%	
More private	8	3%	
First photo too busy	6	2%	
Looks more inviting	6	2%	
Both are appealing	4	1%	
It is smaller	3	1%	
Better size	2	1%	
Can see actual size	2	1%	
Either is fine	2	1%	
Can choose meal	1	0%	
Cheerful/comfortable	1	0.4%	
Left picture too big	1	0.4%	
Too large	1	0.4%	
Total	272	100%	



APPEAL OF IMAGES OF DINING ROOMS (CLOSE-UP VS WIDE-ANGLE) BY DESIRE TO BE WITH OTHERS



62%

38%

Prospects who indicated they prefer to not eat alone and those who feel safe and secure found the Close-up image the most appealing. **Prospects** who indicated they have a strong sense of camaraderie or that they are people persons found the wide angle image the most appealing.

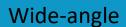
Exhibit 66. Image Appeal by Desire to Be With Others and Respondent Group

55%

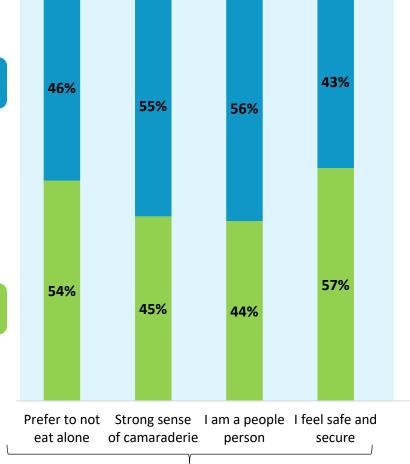
45%

60%





Close-up



Prefer to not Strong sense I am a people I feel safe and eat alone of camaraderie person secure

56%

44%





APPEAL OF IMAGES OF DINING ROOMS: CLOSE-UP VS WIDE ANGLE BY DESIRE TO BE WITH OTHERS



More than half of **Prospects** and **Influencers** who want to be with others preferred the wide angle image. None of the other personal attributes such as age, marital status, income, limitations in abilities of respondents had an impact on the image choice.

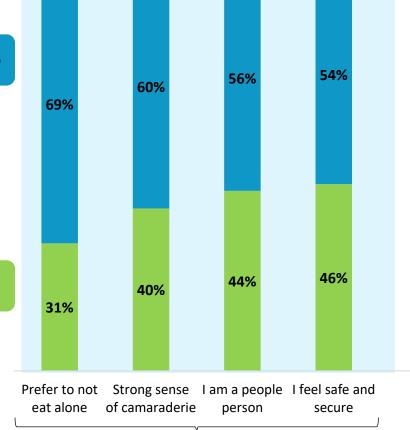
Exhibit 67. Image Appeal by Desire to be With Others and Respondent Group

55%





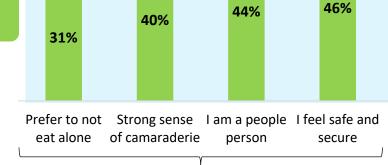
Close-up

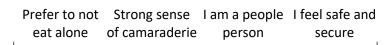


45% 35% 34% 33%

65%

66%





Influencers



CHAPTER 21. IMAGES OF TRANSPORTATION



APPEAL OF IMAGES OF A SEDAN OR COACH FOR TRANSPORTATION PROVIDED BY COMMUNITY



115

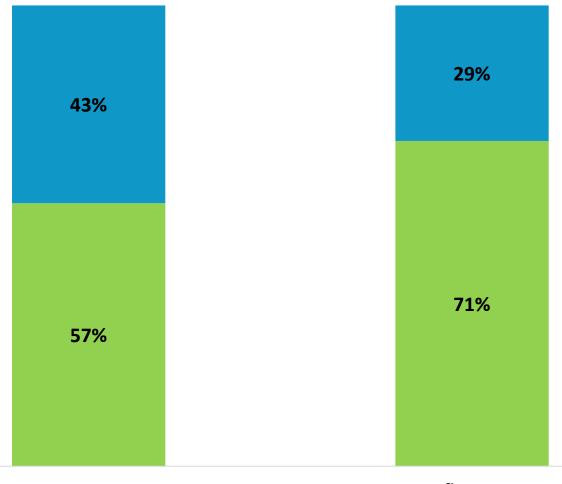
Respondents were shown an image of a sedan and a coach used for transportation of residents and asked which image was most appealing to them. The coach was most appealing among both <u>Prospects</u> (57%) and <u>Influencers</u> (71%). Age, marital status, health status, presence of limitations in abilities and income did not have an impact on vehicle preference.

Exhibit 68. Overall Image Appeal by Respondent Group (p<.001)



Sedan

Coach



Prospects Influencers



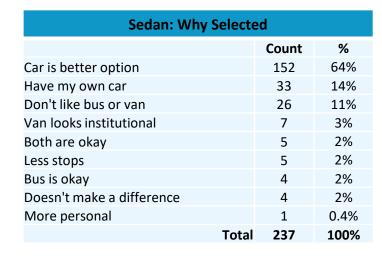
PROSPECTS' COMMENTS ABOUT A SEDAN OR COACH FOR TRANSPORTATION



The tables below exhibit the responses to why <u>Prospects</u> selected an image. The most frequent reason 182 out of 346 responses (53%) of <u>Prospects</u> selected the Coach was because they considered it a better option because more people can travel together (21%). The car was considered a better option by 237 respondents.



Sedan



Coach: Why Selected			
	Count	%	
Bus or van are better options	182	53%	
More people can travel together	71	21%	
Easier access	43	12%	
Both are okay	25	7%	
Lots of room on bus or van	10	3%	
Good for group outings	6	2%	
Don't drive	5	1%	
Convenient	1	0.3%	
Don't like either	1	0.3%	
Don't need car service	1	0.3%	
Public transportation available	1	0.3%	
Total	346	100%	



Coach



APPEAL OF SEDAN OR COACH FOR TRANSPORTATION BY SOCIAL SETTING PREFERENCE



Prospects who preferred individual social settings preferred the sedan (57%). Prospects who indicated they prefer small gatherings, small groups, large groups, or any size of group preferred the coach (55% to 71%). Social setting preference did not have a significant impact on influencer preference.

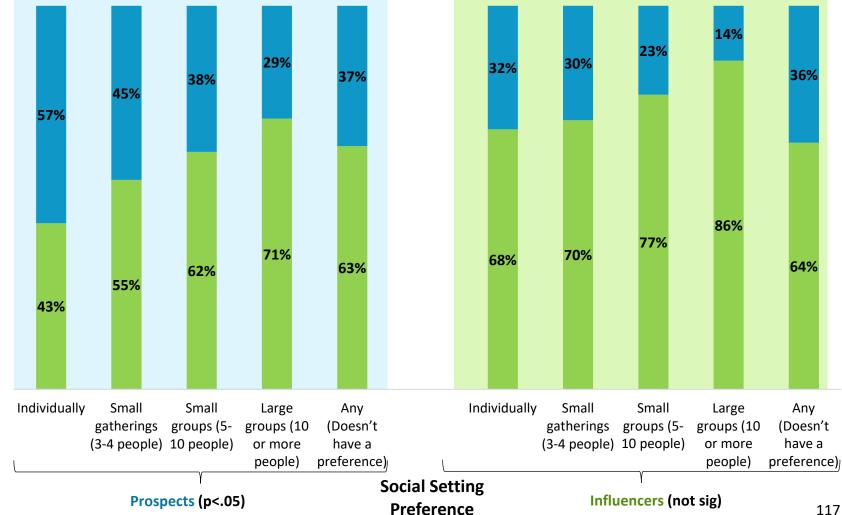
Exhibit 69. Image Appeal by Social Setting Preference and Respondent Group



Sedan



Coach





Glossary



Glossary



A non-ageist term that describes the residential property, but does not label the individual who lives there as
a "senior." The age-qualification may bee 55 years or 62 years of age.
A level of service that provides assistance with activities of daily living for individuals who may need support in
eating, bathing, getting dressed, mobility (sit, stand, walk) and toileting.
A person who would tend to agree with one or more of these statements: "I prefer not to eat alone," "I have a
strong sense of camaraderie," and/or "I am a people person."
A rating of personal health by a respondent using this scale: excellent, very good, good, fair, or poor.
A label for a service level in a service-enriched community. Independent living typically includes a private
residence that is usually an apartment, weekly housekeeping and at least one meal per day. Most
communities provide transportation
The person(s) for whom someone else is looking for a residence.
A for-profit company that maintains a web-site that provides access to pricing, ratings and reviews of
communities. Services are free to consumers, but communities are charged a fee for each person who moves-
in.
A list of names and contact information of people who have contacted a community to express their interest
in it.
The type and/or the amount of services provided: independent living, assisted living, memory care, or skilled
nursing services.
Any form of marketing a community: Print, On-line, Post cards, Flyers, Brochures, etc.
A level of assisted living that provides support for individuals with memory loss or dementia, such as
Alzheimer's disease.
The individual(s) looking for a residence for herself, himself, themselves.
A list of names and contact information of people who match the age, income, and other attributes specified
by the client and purchased from a vendor. The list used in this study was purchased from Dynata.
A common label for residential communities that offer services for individuals who are typically 65 years of
age or older. Many consider the use of the term "senior" to define the property as ageist.



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